ANNUAL FINANCIAL REPORT

Year ended December 31, 2016

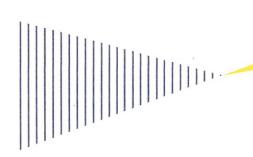




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INDEPENDENT AUDITORS' REPORT

To the Board of directors.

We have audited the accompanying financial statements of the SOUTHEAST REGIONAL SERVICE COMMISSION, which comprise the statement of financial position as at December 31, 2016 and the statements of operations and accumulated surplus, change in net debt and cash flow for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's responsibility for the financial statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditors consider internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of the SOUTHEAST REGIONAL SERVICE COMMISSION as at December 31, 2016 and the results of its operations, its change in net debt and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Dieppe, Canada May 25, 2017

Chartered Professional Accountants

Ernst & young U.P

STATEMENT OF OPERATIONS AND ACCI Year ended December 31,	UMULATED SU	JRPLU	JS 2016 Budget (note 3)	2016 Actual	2015 Actual
REVENUE Solid waste Local planning Regional planning Administration Interest revenue from reserve funds Gain on disposal of tangible capital assets	Schedule A B C D	\$	13,014,389 1,732,205 95,353 - - -	\$ 13,392,480 1,747,235 218,067 13,001 92,404 479	\$ 12,953,107 1,687,405 153,530 6,681 80,109 135,187
			14,841,947	 15,463,666	15,016,019
EXPENSES					
Solid waste Local planning Regional planning	A B C		10,140,876 1,696,749 45,660	9,914,470 1,625,637 156,511	9,334,783 1,663,196 96,729
Administration Electricity	D E		699,754	685,011 65,027	634,990 41,474
Amortization of tangible capital assets Change in landfill post-closure liability (note	9)		2,125,886 -	 3,612,999 252,601	2,330,407 (3,175,533)
			14,708,925	16,312,256	10,926,046
ANNUAL SURPLUS (DEFICIT) (note 4)		\$	133,022	 (848,590)	4,089,973
ACCUMULATED SURPLUS, BEGINNING O	F YEAR		N/A	20,720,796	16,630,823
ACCUMULATED SURPLUS, END OF YEAR	1		N/A	\$ 19,872,206	\$ 20,720,796

The accompanying notes are an integral part of the financial statements.

STATEMENT OF CHANGE IN NET DEBT Year ended December 31,	2016 Budget	 2016 Actual	2015 Actual
ANNUAL SURPLUS (DEFICIT)	\$ 133,022	\$ (848,590)	\$ 4,089,973
RELATING TO TANGIBLE CAPITAL ASSETS Acquisition of tangible capital assets Net change in work in progress Proceeds on disposal of tangible capital assets Amortization of tangible capital assets Gain on disposal of tangible capital assets	 (3,604,000) - - 2,125,886 -	(2,094,541) (2,326,138) 55,000 3,612,999 (479)	(2,823,566) (258,703) 162,092 2,330,407 (135,187)
	 (1,478,114)	(753,159)	(724,957)
RELATING TO OTHER NON-FINANCIAL ASSETS Use of prepaid expenses	<u>-</u>	-	2,885
CHANGE IN NET DEBT	(1,345,092)	(1,601,749)	3,367,901
NET DEBT, BEGINNING OF YEAR	 N/A	(337,091)	(3,704,992)
NET DEBT, END OF YEAR	N/A	\$ (1,938,840)	\$ (337,091)

The accompanying notes are an integral part of the financial statements.

STATEMENT OF FINANCIAL POSITION December 31,	2016	2015
FINANCIAL ASSETS Cash Accounts receivable (note 5) Term deposit (2.25%, maturing in July 2017) (note 11) Inventory	\$ 11,205,617 1,609,083 1,453,801 55,180	\$ 7,433,410 1,388,720 1,423,310 87,336
	14,323,681	10,332,776
LIABILITIES Accounts payable (note 6) Deferred revenue Long-term debt (note 7) Landfill post-closure liability (note 9)	2,772,264 74,115 11,278,000 2,138,142 16,262,521	1,473,893 48,433 7,262,000 1,885,541 10,669,867
NET DEBT	(1,938,840)	(337,091)
NON-FINANCIAL ASSETS Tangible capital assets (note 10) Work in progress	 19,211,286 2,599,760 21,811,046	20,784,265 273,622 21,057,887
ACCUMULATED SURPLUS	\$ 19,872,206	\$ 20,720,796

The accompanying notes are an integral part of the financial statements.

APPROVED BY

Louis CPA.CA, Director Chief Financial Officer

Director President

Year ended December 31,	2016	2015
OPERATING ACTIVITIES		
Annual surplus (deficit)	\$ (848,590) \$	4,089,973
Items not affecting cash:		
Gain on disposal of tangible capital assets	(479)	(135,187)
Amortization of tangible capital assets	3,612,999	2,330,407
Change in landfill post-closure liability	252,601	(3,175,533)
	3,016,531	3,109,660
Net change in non-cash items:		
Accounts receivable	(220,363)	1,518
Inventory	32,156	(331)
Accounts payable	1,298,371	24,322
Other items	25,682	51,318
	4,152,377	3,186,487
CAPITAL ACTIVITIES		
Acquisition of tangible capital assets	(2,094,541)	(2,823,566)
Proceeds of disposal of tangible capital assets	55,000	162,092
Net change in work in progress	(2,326,138)	(258,704)
	(4,365,679)	(2,920,178)
INVESTING ACTIVITIES		
Change in investments	(30,491)	(32,787)
FINANCING ACTIVITIES		
Additional financing	5,380,000	4,435,000
Repayment of long-term debt	(1,364,000)	(673,000)
	4,016,000	3,762,000
NET CHANGE IN CASH	3,772,207	3,995,522
CASH, BEGINNING OF YEAR	7,433,410	3,437,888
CASH, END OF YEAR	\$ 11,205,617 \$	7,433,410

The accompanying notes are an integral part of the financial statements.

NOTES TO FINANCIAL STATEMENTS

December 31, 2016

1. STATUTES OF INCORPORATION AND NATURE OF ACTIVITIES

Southeast Regional Service Commission (Commission) was incorporated in 2013 under the Regional Service Delivery Act. The Commission serves the southeast region of New Brunswick, including 39 different municipalities and local service districts. The Commission is governed by a 19-member board including representatives from the incorporated municipalities as well as the local service districts. The Commission provides waste treatment and land planning services and is exempt from income tax under the Income Tax Act of Canada.

2. SIGNIFICANT ACCOUNTING POLICIES

These financial statements are prepared by management in accordance with Canadian public sector accounting (PSA) standards as set out in the Public Sector Accounting Handbook of the Chartered Professional Accountants of Canada (CPA Canada), which constitute generally accepted accounting principles (GAAP) for local governments. The Commission also complies with the Municipal Financial Reporting Manual (MFRM) of the Province of New Brunswick (PNB). The MFRM does not conflict with the Handbook for the preparation of the financial statements but requires some additional disclosures and prescribes a different basis for the preparation of the Commission's budget.

Reporting entity

The financial statements reflect the assets, liabilities, revenues, expenditures and changes in net debt and accumulated surplus of the reporting entity. The reporting entity is comprised of all funds of the Commission's operations. Inter-fund balances and transactions have been eliminated.

Budget

The budget figures contained in the financial statements were approved by the Board of directors on October 27, 2015.

Use of estimates

The presentation of financial statements in accordance with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingencies at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Revenue recognition

Revenue is recorded using the accrual basis of accounting. Revenue received prior to being earned is recorded as deferred revenue until it is earned.

NOTES TO FINANCIAL STATEMENTS

December 31, 2016

2. SIGNIFICANT ACCOUNTING POLICIES (continued)

Expense recognition

Expenses are recorded using the accrual basis of accounting, as they are incurred and measurable based on receipt of goods or services and/or obligation to pay.

Financial instruments

All financial instruments are recorded initially at fair value and subsequently at amortized cost.

Non-financial assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They are not intended for sale in the normal course of operations.

Tangible capital assets

Tangible capital assets are recorded at cost, which includes all amounts that are directly attributable to the acquisition, construction, development or betterment of the asset. The cost of tangible capital assets is amortized on a straight-line basis over the following estimated useful lives:

Land improvements	10 years
Buildings	25 years
Waste treatment equipment	2 to 20 years
Vehicles	5 to 10 years
Computer equipment	5 to 10 years
Roads	10 years

During the year, the Commission re-evaluated the estimated useful lives of its tangible capital assets. These changes in estimates have been applied prospectively.

Work in progress is not amortized until it is available for productive use.

Impairment

Tangible capital assets are reviewed for impairment whenever events or changes in circumstances indicate that the tangible capital asset no longer contributes to the Commission's ability to provide goods and services, or that the value of future economic benefits associated with the tangible capital asset is less than its net book value. Impairment is assessed by comparing the carrying amount to the estimate of the value of the asset's remaining service potential to the Commission. Any impairment results in a write-down of the asset and a charge to income during the year. An impairment loss is not reversed if the long-term value of the asset subsequently increases.

NOTES TO FINANCIAL STATEMENTS

December 31, 2016

2. SIGNIFICANT ACCOUNTING POLICIES (continued)

Inventory

Inventory is recorded at the lower of cost and and net realizable value, the cost being determined using the market value less a normal profit margin.

Landfill post-closure liability

The Commission has a legal obligation under provincial environmental law to provide post-closure care for its landfill. The Commission records a post-closure liability as the landfill site's capacity is used. The post-closure liability is re-measured annually at the best estimate of the total expenditure required to settle the present obligation as at the date of the statement of financial position, using a discount rate that coincides with the timing of the expected cash flows required to settle the obligation. Changes in the liability due to the passage of time or to other factors are recognized as an expense in the statement of operations and accumulated surplus.

At each year-end, the post-closure liability is reviewed and adjusted to reflect the updated best estimate of the liability. Such adjustments may result from changes in the assumptions used to estimate the undiscounted cash flows required to settle the obligation, including changes in estimated probabilities, amounts and timing of settlement, as well as changes in the legal requirements of the obligation and in the discount rate. These changes are recognized as an increase or decrease in the carrying amount of the post-closure liability.

Pension plan

Prior to 2016, the Commission provided a defined contribution pension plan to some of its employees and provided a group RRSP program to the remainder; in 2016, the Commission expanded the defined contribution pension plan to include all employees and ceased providing the group RRSP program. Pension costs related to current services are charged to expenses for the period during which contributions are made by the employer.

NOTES TO FINANCIAL STATEMENTS

December 31, 2016

3. RECONCILIATION OF BUDGET

The budgets for the operating funds are prepared on the basis required by the MFRM of the PNB. The following is a reconciliation of these budgets with the budget prepared in accordance with the PSA standards that is presented on the statement of operations and accumulated surplus.

	Operating budget	pre	Second evious year's surplus	;	Other	Inter-fund transfers	Transfers to/from reserve funds	Total per PSA standards
Revenue								
Solid waste	\$ 13,849,420	\$	(175,031)	\$	-	\$ - \$	(660,000)\$	13,014,389
Local planning	1,766,724		(34,519)		-	-	_	1,732,205
Regional planning	115,635		(20,282)		-	-	-	95,353
Administration	699,754		-		-	 (699,754)	<u>.</u>	<u> </u>
	16,431,533		(229,832)		-	(699,754)	(660,000)	14,841,947
Expenses	·•••					···		
Solid waste	13,849,420		-		(2,845,080)1	(559,804)	(303,660)	10,140,876
Local planning	1,766,724		-		-	(69,975)	-	1,696,749
Regional planning	115,635		-		-	(69,975)	-	45,660
Administration	699,754		-		-	-	-	699,754
Amortization	-		-		2,125,886 2	 	-	2,125,886
	16,431,533				(719,194)	 (699,754)	(303,660)	14,708,925
Annual surplus	\$ -	\$	(229,832)	\$	719,194	\$ - \$	(356,340)\$	133,022

^{1 -} This amount incudes \$1,314,080 for debt repayment and \$1,531,000 for capital expenditures contributed by the operating funds.

^{2 -} Amortization expense is budgeted for PSA purposes but is not budgeted under fund accounting.

NOTES TO FINANCIAL STATEMENTS December 31, 2016

RECONCILIATION OF ANNUAL SURPLUS (DEFICIT) 4.

	0,24	Solid Waste Fund	-	Local Planning Fund		Regional Planning Fund	Corporate Operating Fund	шО	Electricity Operating Fund	Capital Fund	Reserve		Total
Annual fund surplus (deficit)	€	139,773	မာ	43,917	சு	14,638	€	မှ	(65,027) \$		4,083,594 \$ (1,015,051) \$	51) \$	3,201,844
Adjustments to annual surplus (deficit) for PSA requirements	ıal surt uireme	plus ants											
Capital assets - amortization Second previous		ı		1		1	ı		1	(3,612,999)			(3,612,999)
year's surplus Post-closure liability Inter-fund transfers	<u> </u>	(175,033)		(34,519)		(20,282)	1 1			, ,	. (252,601)	<u>.</u> 31)	(229,834) (252,601)
Capital expenditures Long-term debt		2,450,115		ı		ı	•		1	(2,450,115)		1	,
repayment Reserve funds Corporate	ر_ ,	1,364,000 (838,455)		45,000		1 1	1 1			(1,364,000) (269,000)	1,107,455	- 55	45,000
expenditures		537,610		67,200		67,200	(672,010)	_	,	1	:		•
Net adjustments to annual surplus (deficit)	nnual 3,	1 3,338,237		77,681		46,918	(672,010)		1	(7,696,114)	854,854	42	(4,050,434)
Annual surplus (deficit) in accordance with PSA standards	cit) in A \$ 3,	3,478,010 \$	↔	121,598	es	61,556	\$ (672,010) \$	εs	(65,027) \$	(65,027) \$ (3,612,520) \$	\$ (160,197) \$	\$ (2)	(848,590)

NOTES TO FINANCIAL STATEMENTS

December 31, 2016

ACCOUNTS RECEIVABLE	2016	2015
Trade receivables Receivables from other governments Sales tax receivable Accrued interest receivable	\$ 886,205 186,590 423,676 112,612	\$ 867,40 138,86 325,87 56,57
	\$ 1,609,083	\$ 1,388,72
ACCOUNTS PAYABLE	2016	2015
Trade payables Payables to other governments Wages payable Source deductions payable Other accrued liabilities	\$ 2,274,158 220,446 116,513 35,364 125,783	\$ 1,031,13 273,96 34,61 13,98 120,19
	\$ 2,772,264	\$ 1,473,89
LONG-TERM DEBT	2016	2015
Debentures, New Brunswick Municipal Finance Corporation 1.05% - 3.90%, maturing in 2035, OIC #14-008 and 14-0061 1.20% - 3.70%, maturing in 2034, OIC #14-008 1.20% - 2.95%, maturing in 2026, OIC #14-008, 14-0061 and 15-0097	\$ 3,752,000 2,146,000 5,380,000	\$ 4,435,00 2,827,00
	\$ 11,278,000	\$ 7,262,00

Approval of the Municipal Capital Borrowing Board has been obtained for the debentures. Principal payments required for the next five years are as follows:

2017 - \$ 1,397,000

2018 - \$ 1,084,000

2019 - \$ 1,099,000

2020 - \$ 1,013,000

2021 - \$ 839,000

NOTES TO FINANCIAL STATEMENTS

December 31, 2016

8. BORROWINGS COMPLIANCE

Operating borrowing

As prescribed by the Regional Service Delivery Act, borrowing to finance operating fund operations is limited to 5% of the Commission's operating budget, except for the solid waste management service, for which the borrowing is limited to 25% of the amount budgeted for that service. In 2016, the Commission complied with these restrictions.

9. ACCRUED LANDFILL POST-CLOSURE LIABILITY

The Commission is responsible for the continued monitoring and treatment of the landfill site following its closure.

The accrued liability for post-closure costs has been determined based on estimated total expenditures of \$29.7 milion over 30 years, commencing after the landfill reaches full capacity in 2060 and ending in 2089. Post-closure costs were determined using an annual inflation rate of 2% and are discounted at a rate of 3%. All estimates are unchanged from 2015.

The total capacity of the landfill has been estimated at 1.202 million square metres, of which 469,000 (2015 - 426,000) square metres have been used, leaving 733,000 (2015 - 776,000) square metres available. As such, the landfill is estimated to be 39% full (2015 - 35%).

The accrued liability has been increased by \$252,601 in 2016 (2015 - decrease of \$3,175,533). This amount has been charged to income during the year. The balance of the accrued liability at December 31, 2016 is \$2,138,142 (2015 - \$1,885,541).

This liability will be settled by the assets of the post-closure reserve fund in note 11.

NOTES TO FINANCIAL STATEMENTS

December 31, 2016

is: Laidibee Carillae Assels	2							2016	2015
	Land im	Land improvements	ents Buildings	Waste treatment equipment	Vehicles	Computer equipment	Roads	Total	Total
Cost Balance, beginning of year \$ 3,267,600 \$ Acquisitions Dispositions	3,267,600 \$	779,902 \$	9,684,669 ;	902 \$ 9,684,669 \$ 32,633,929 \$ - 2,043,185 - (129,654)	518,988 \$ 51,356		2,575,742 \$	59,953 \$ 2,575,742 \$ 49,520,783 \$ 46,939,256 - 2,094,541 2,823,566 - (129,654) (242,039)	2,823,566 (242,039)
Balance, end of year	3,267,600	779,902	9,684,669	34,547,460	570,344	59,953	2,575,742	51,485,670	49,520,783
Accumulated amortization Balance, beginning of year Amortization Dispositions		511,826 77,990	3,193,717 387,387	23,159,274 2,787,895 (75,133)	333,932 94,156	40,615 7,997	1,497,154 257,574	28,736,518 3,612,999 (75,133)	26,621,245 2,330,407 (215,134)
Balance, end of year	•	589,816	3,581,104	25,872,036	428,088	48,612	1,754,728	32,274,384	28,736,518
Net book value of tangible capital assets	\$ 3,267,600 \$	190,086 \$	6,103,565 \$	190,086 \$ 6,103,565 \$ 8,675,424 \$	142,256 \$	11,341 \$	821,014 \$	821,014 \$ 19,211,286 \$ 20,784,265	20,784,265

Fully amortized assets with a total cost of \$19,168,273 (2015 - \$14,453,483) are included in waste treatment equipment, vehicles and computer equipment because they are still in use.

NOTES TO FINANCIAL STATEMENTS

December 31, 2016

11.	RESERVE FUNDS	2016	2015
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		Operating Reserve Fund	 Capital Reserve Fund	R	Post- Closure eserve Fund	Total	Total
Assets							
Accrued interest receivable	\$	-	\$ · -	\$	14,070 \$	14,070 \$	13,778
Term deposit		-	-		1,453,801	1,453,801	1,423,310
Due from Solid Waste Fund	_	270,942	 2,108,879		860,442	3,240,263	4,241,097
	\$	270,942	\$ 2,108,879	\$	2,328,313 \$	4,708,134 \$	5,678,185
Accumulated surplus							
Balance at beginning of year	\$	682,492	\$ 630,899	\$	4,364,794 \$		4,601,534
Investment income Transfer from (to) Solid Waste		3,450	9,980		78,974	92,404	80,109
Fund		(460,000)	1,737,000		(2,115,455)	(838,455)	1,133,255
Transfer from Local Planning		, , ,			, , ,	, , ,	. ,
Fund		45,000	-		-	45,000	-
Transfer from Corporate							
Operating Fund		-	-		-	-	20,000
Transfer to Capital Fund			(269,000)		-	(269,000)	(156,713)
	\$	270,942	\$ 2,108,879	\$	2,328,313 \$	4,708,134 \$	5,678,185

The Operating Reserve Fund was established for the payment of operating expenditures. The Capital Reserve Fund was established for the payment of capital expenditures. The Post-Closure Reserve Fund was established for the payment of expenditures to be incurred after closure of the landfill. All transfers to and from these reserve funds must be made by a resolution of the board of directors.

Transfers to/from reserve funds

The transfers were authorized by the board of directors through resolutions dated October 25, 2016, November 29, 2016 and December 15, 2016.

NOTES TO FINANCIAL STATEMENTS

December 31, 2016

12. ADDITIONAL INFORMATION ON THE STATEMENT OF CASH FLOW

Cash flows related to operating activities include the following elements:

	 2016	 2015
Interest received	\$ 41,977	54,237
Interest paid	\$ 206,073	105,407

13. COMMITMENTS

The Commission has contract commitments until 2025 for the rental of premises and until 2020 for the rental of equipment. The balance of the commitments under these contracts is \$791,759. Minimum payments under these commitments over the next five years are as follows:

2017 - \$ 139,187

2018 - \$ 137,037

2019 - \$ 133,260

2020 - \$82,175

2021 - \$ 69,584

14. PENSION PLAN

During the year, the Commission contributed \$236,783 (2015 - \$25,175) to the pension plan. The Commisson's contributions are equal to 8% of the employees' earnings. In 2015, the Commission also contributed \$177,134 to the former group RRSP program.

NOTES TO FINANCIAL STATEMENTS

December 31, 2016

15. FINANCIAL INSTRUMENTS

The Commission provides credit to its clients in the normal course of its operations. It carries out, on a continuing basis, credit evaluations of its clients and reviews the credit background of new clients. The Commission is not exposed to any significant risk with respect to a single client.

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Commission is exposed to this risk on its term deposit and its long-term debt because they bear interest at fixed rates.

Management believes that the Commission is not exposed to any other significant risks arising from its financial instruments.

16. COMPARATIVE FIGURES

Certain comparative figures have been reclassified to conform with the presentation used in the current year.

	REDULE A - OTHER INFORMATION r ended December 31,		2016 Budget (note 3)		2016 Actual		2015 Actual
A -	SOLID WASTE						
	REVENUE		•				
	Municipal waste	\$	3,678,808	\$	3,678,808	\$	3,641,679
	Municipal transport	*	165,978	*	165,978	*	164,046
	Municipal education		165,978		165,978		164,046
	Solid waste treatment		7,446,168		7,311,542		7,096,460
	Construction & demolition waste treatment		306,000		335,018		370,188
	Recycling		1,022,591		1,305,441		936,154
	Rental income		121,739		123,556		121,159
	Equipment rental income		25,000		26,690		32,530
	Third party materials processing		72,027		137,585		63,511
	Provincial government grants		-		113,489		89,581
	Interest revenue		5,100		5,614		(12,018)
	Other income		5,000		22,781		285,771
			13,014,389		13,392,480		12,953,107
	OPERATING EXPENSES						
	Accounting		_		_		20,686
	Advertising		32,960		10,427		28,922
	Bad debts		2,400		12,860		11,579
	Computer maintenance		120,590		80,402		49,526
	Education events		82,000		177,253		16,519
	Electricity		372,963		342,345		351,666
	Equipment rental and leasing		16,995		16,375		12,790
	Equipment washing		21,630		2,741		33,083
	Fuel		599,692		411,863		512,842
	Insurance		108,715		109,876		107,212
	Interest and bank charges		58,700		33,577		24,455
	Legal fees		8,240		31,860		18,949
	Maintenance		930,040		898,247		982,443
	Meals and entertainment		5,665		6,568		4,378
	Meetings Memberships and subscriptions		2,060 8,240		2,522 4,876		2,773
	Miscellaneous		4,998		9,338		3,374
	Monitoring		62,830		80,609		18,459 63,908
	Office supplies		36,050		40,238		36,187
	Postage and courier		3,296		4,742		3,385
	Professional services		97,914		200,367		62,400
	Property taxes		187,365		196,163		181,353
	Carry forward	\$	2,763,343	\$	2,673,249	\$	2,546,889

CHEDULE A - OTHER INFORMATION ear ended December 31,	 2016 Budget (note 3)	2016 Actual	 2015 Actual
- SOLID WASTE (continued)			
OPERATING EXPENSES (continued) Carried forward	\$ 2,763,343	\$ 2,673,249	\$ 2,546,889
Purchases of fibre	41,200	48,109	16,291
Repair and maintenance - roads	122,270	83,205	74,015
Supplies	365,026	369,102	385,574
Telephone	37,822	32,993	34,040
Training and development	32,045	32,462	32,115
Translation	6,120	2,685	396
Transport subsidy	128,947	128,947	128,008
Vehicle registration	16,761	1,827	16,660
Waste disposal costs	318,270	242,969	223,774
Waste without charge	2,575	1,637	1,759
Wages and fringe benefits	5,002,226	3,916,236	1,467,396
Contracted staffing	897,675	2,193,761	4,287,644
Interest on long-term debt	336,956	174,621	83,983
Discount on debentures	 69,640	12,667	36,239
	10,140,876	9,914,470	9,334,783
Excess of revenues over expenses	\$ 2,873,513	\$ 3,478,010	\$ 3,618,324

HEDULE B - OTHER INFORMATION ar ended December 31,	2016 Budget (note 3)		2016 Actual		2015 Actual	
LOCAL PLANNING						
REVENUE						
Local planning municipal contributions Other income	\$	1,732,205	\$	1,732,205 15,030	\$	1,677,576 9,829
		1,732,205		1,747,235		1,687,40
OPERATING EXPENSES						
Advertising		3,821		724		2,67
Computer maintenance		50,000		49,981		90,92
GIS Planet fees		3,000		1,497		1,44
Insurance		13,500		13,530		13,29
Leasing		12,770		14,809		12,72
Legal fees		3,000		3,040		3,83
Memberships and subscriptions		6,660		5,282		4,750
Miscellaneous		559		100		2,40
Office supplies		20,600		17,276		30,842
Per diems		13,950		9,576		7,89
Postage and courier		3,274		2,601		2,82
Rent		115,752		113,051		151,32
Telephone		22,500		36,874		18,61
Training		21,000		23,565		16,688
Translation and meeting expenses		22,845		26,352		17,94
Travel		39,656		32,187		30,449
Wages and fringe benefits		1,343,862		1,275,192		1,254,552
		1,696,749		1,625,637		1,663,19
Excess of revenues over expenses	\$	35,456	\$	121,598	\$	24,209

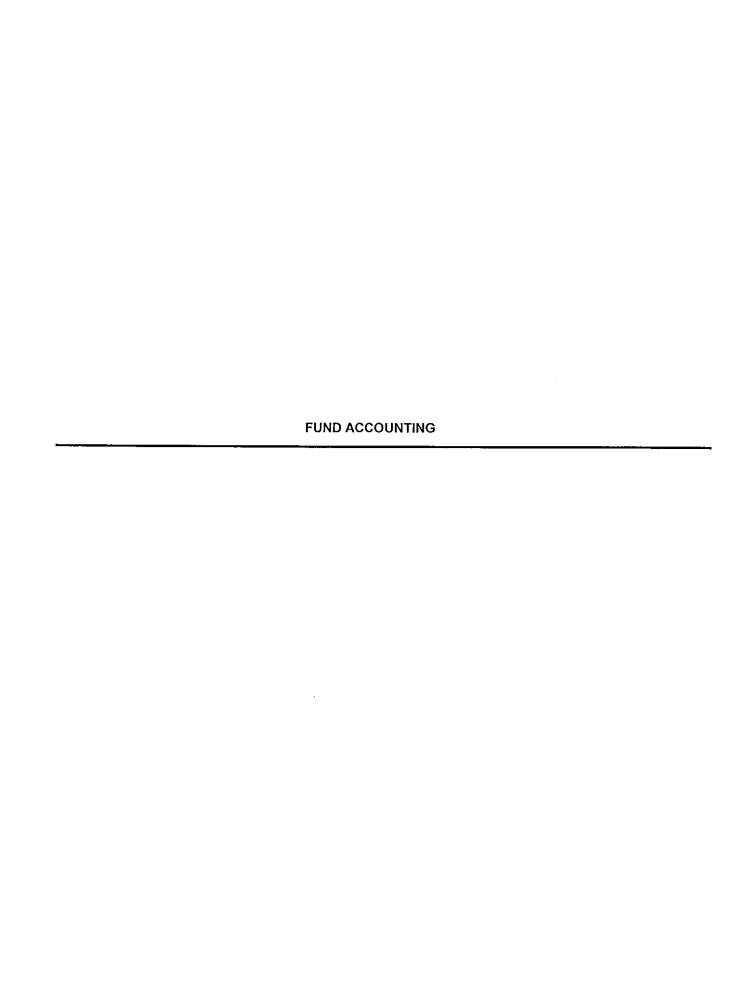
CHEDULE C - OTHER INFORMATION ar ended December 31,	2016 Budget (note 3)		2016 Actual	2015 Actual	
REGIONAL PLANNING					
REVENUE Regional planning municipal contributions Other income	\$	95,353	\$	95,353 122,714	\$ 89,633 63,897
		95,353		218,067	153,530
OPERATING EXPENSES					
Climate change project		3,000		57,662	25,129
Miscellaneous		6,000		43,989	784
Recreation asset mapping and connectivity		3,000		-	51,567
Wages and fringe benefits		33,660		54,860	 19,249
		45,660		156,511	96,729
Excess of revenues over expenses	\$	49,693	\$	61,556	\$ 56,801

ear ended December 31, 2016 Budget	2016	2015
Budgel		
	t Actual	Actual
· (note 3)	

D - ADMINISTRATION

REVENUE			
Other income	\$ - \$	13,001 \$	6,681
EXPENSES			
Accounting	25,000	24,978	21,202
Advertising	2,500	1,685	,
Computer maintenance	20,000	32,268	19,252
Insurance	4,500	4,510	4,433
Legal fees	5,000	1,686	910
Office supplies	15,726	22,045	15,850
Per diems	66,000	50,442	44.513
Rent	17,394	17,394	12,000
Telephone	4,600	4,580	7,574
Training and memberships	28,075	23,189	10,691
Translation and meeting expenses	23,000	23,592	22,811
Travel	14,900	10,575	10,916
Wages and fringe benefits	473,059	468,067	464,838
	699,754	685,011	634,990
Excess of expenses over revenues	\$ (699,754) \$	(672,010) \$	(628,309)

CHEDULE E - OTHER INFORMATION ear ended December 31,	Bud	16 Iget e 3)	2016 Actual	2015 Actual
- ELECTRICITY				
REVENUE	\$	- \$	- \$	-
EXPENSES				
Electricity		-	6,819	6,332
Maintenance		-	13,525	23,506
Monitoring		-	-	3,596
Professional services		-	5,390	-
Supplies		-	4,190	8,040
Interest on long-term debt		-	4,389	-
Discount on debentures		-	30,714	-
		-	65,027	41,474
Excess of expenses over revenues	\$	- \$	(65,027) \$	(41,474)



r ended December 31,	 	2016 Budget (note 3)	 2016 Actual	 2015 Actual
SOLID WASTE FUND				
REVENUE			 ,	
Municipal waste	\$	3,678,808	\$ 3,678,808	\$ 3,641,679
Municipal transport		165,978	165,978	164,046
Municipal education		165,978	165,978	164,046
Solid waste treatment		7,446,168	7,311,542	7,096,46
Construction & demolition waste treatment		306,000	335,018	370,18
Recycling		1,022,591	1,305,441	936,15
Rental income		121,739	123,556	121,15
Equipment rental income		25,000	26,690	32,53
Third party materials processing		72,027	137,585	63,51
Provincial government grants			113,489	89,58
Interest revenue		5,100	5,614	(12,01
Other income		5,000	22,781	285,77
Second previous year's surplus		175,031	175,033	200,17
Transfer from operating reserve		660,000	660,000	
Transfer from post-closure reserve		-	2,254,989	
		13,849,420	16,482,502	12,953,10
OPERATING EXPENSES				
Accounting	<u>.</u>	-	-	20,68
Accounting Advertising		32,960	- 10,427	28,92
Accounting Advertising Bad debts		32,960 2,400	10,427 12,860	28,92
Accounting Advertising Bad debts Computer maintenance			•	28,92 11,57
Accounting Advertising Bad debts Computer maintenance Education events		2,400 120,590 82,000	12,860	 28,92 11,57 49,52
Accounting Advertising Bad debts Computer maintenance		2,400 120,590	12,860 80,402	 28,92 11,57 49,52 16,51
Accounting Advertising Bad debts Computer maintenance Education events		2,400 120,590 82,000	12,860 80,402 177,253	28,92 11,57 49,52 16,51 351,66
Accounting Advertising Bad debts Computer maintenance Education events Electricity		2,400 120,590 82,000 372,963	12,860 80,402 177,253 342,345	28,92 11,57 49,52 16,51 351,66 12,79
Accounting Advertising Bad debts Computer maintenance Education events Electricity Equipment rental and leasing		2,400 120,590 82,000 372,963 16,995	12,860 80,402 177,253 342,345 16,375	28,92 11,57 49,52 16,51 351,66 12,79 33,08
Accounting Advertising Bad debts Computer maintenance Education events Electricity Equipment rental and leasing Equipment washing		2,400 120,590 82,000 372,963 16,995 21,630	12,860 80,402 177,253 342,345 16,375 2,741	28,92 11,57 49,52 16,51 351,66 12,79 33,08 512,84
Accounting Advertising Bad debts Computer maintenance Education events Electricity Equipment rental and leasing Equipment washing Fuel		2,400 120,590 82,000 372,963 16,995 21,630 599,692	12,860 80,402 177,253 342,345 16,375 2,741 411,863	28,92 11,57 49,52 16,51 351,66 12,79 33,08 512,84 107,21
Accounting Advertising Bad debts Computer maintenance Education events Electricity Equipment rental and leasing Equipment washing Fuel Insurance		2,400 120,590 82,000 372,963 16,995 21,630 599,692 108,715	12,860 80,402 177,253 342,345 16,375 2,741 411,863 109,876 33,577	28,92 11,57 49,52 16,51 351,66 12,79 33,08 512,84 107,21 24,45
Accounting Advertising Bad debts Computer maintenance Education events Electricity Equipment rental and leasing Equipment washing Fuel Insurance Interest and bank charges		2,400 120,590 82,000 372,963 16,995 21,630 599,692 108,715 58,700 8,240	12,860 80,402 177,253 342,345 16,375 2,741 411,863 109,876 33,577 31,860	28,92 11,57 49,52 16,51 351,66 12,79 33,08 512,84 107,21 24,45 18,94
Accounting Advertising Bad debts Computer maintenance Education events Electricity Equipment rental and leasing Equipment washing Fuel Insurance Interest and bank charges Legal fees		2,400 120,590 82,000 372,963 16,995 21,630 599,692 108,715 58,700	12,860 80,402 177,253 342,345 16,375 2,741 411,863 109,876 33,577 31,860 898,247	28,92 11,57 49,52 16,51 351,66 12,79 33,08 512,84 107,21 24,45 18,94 982,44
Accounting Advertising Bad debts Computer maintenance Education events Electricity Equipment rental and leasing Equipment washing Fuel Insurance Interest and bank charges Legal fees Maintenance Meals and entertainment		2,400 120,590 82,000 372,963 16,995 21,630 599,692 108,715 58,700 8,240 930,040 5,665	12,860 80,402 177,253 342,345 16,375 2,741 411,863 109,876 33,577 31,860 898,247 6,568	28,92 11,57 49,52 16,51 351,66 12,79 33,08 512,84 107,21 24,45 18,94 982,44 4,37
Accounting Advertising Bad debts Computer maintenance Education events Electricity Equipment rental and leasing Equipment washing Fuel Insurance Interest and bank charges Legal fees Maintenance Meals and entertainment Meetings		2,400 120,590 82,000 372,963 16,995 21,630 599,692 108,715 58,700 8,240 930,040 5,665 2,060	12,860 80,402 177,253 342,345 16,375 2,741 411,863 109,876 33,577 31,860 898,247 6,568 2,522	20,68 28,92 11,57 49,52 16,51 351,66 12,79 33,08 512,84 107,21 24,45 18,94 982,44 4,37 2,77
Accounting Advertising Bad debts Computer maintenance Education events Electricity Equipment rental and leasing Equipment washing Fuel Insurance Interest and bank charges Legal fees Maintenance Meals and entertainment		2,400 120,590 82,000 372,963 16,995 21,630 599,692 108,715 58,700 8,240 930,040 5,665 2,060 8,240	12,860 80,402 177,253 342,345 16,375 2,741 411,863 109,876 33,577 31,860 898,247 6,568 2,522 4,876	28,92 11,57 49,52 16,51 351,66 12,79 33,08 512,84 107,21 24,45 18,94 982,44 4,37 2,77 3,37
Accounting Advertising Bad debts Computer maintenance Education events Electricity Equipment rental and leasing Equipment washing Fuel Insurance Interest and bank charges Legal fees Maintenance Meals and entertainment Meetings Memberships and subscriptions		2,400 120,590 82,000 372,963 16,995 21,630 599,692 108,715 58,700 8,240 930,040 5,665 2,060 8,240 4,998	12,860 80,402 177,253 342,345 16,375 2,741 411,863 109,876 33,577 31,860 898,247 6,568 2,522 4,876 9,338	28,92 11,57 49,52 16,51 351,66 12,79 33,08 512,84 107,21 24,45 18,94 982,44 4,37 2,77 3,37 18,45
Accounting Advertising Bad debts Computer maintenance Education events Electricity Equipment rental and leasing Equipment washing Fuel Insurance Interest and bank charges Legal fees Maintenance Meals and entertainment Meetings Memberships and subscriptions Miscellaneous		2,400 120,590 82,000 372,963 16,995 21,630 599,692 108,715 58,700 8,240 930,040 5,665 2,060 8,240	12,860 80,402 177,253 342,345 16,375 2,741 411,863 109,876 33,577 31,860 898,247 6,568 2,522 4,876	28,92 11,57 49,52 16,51 351,66 12,79 33,08 512,84 107,21 24,45 18,94 982,44 4,37 2,77

SCHEDULE F - OTHER INFORMATION			
Year ended December 31,	2016	2016	2015
	Budget	Actual	Actual
	(note 3)		

F - SOLID WASTE FUND (continued)

OPERATING EXPENSES (continued)			
Carried forward	\$ 2,474,768	\$ 2,271,977	\$ 2,299,751
Postage and courier	3,296	4,742	3,385
Professional services	97,914	200,367	62,400
Property taxes	187,365	196,163	181,353
Purchases of fibre	41,200	48,109	16,291
Repairs and maintenance - roads	122,270	83,205	74,015
Supplies	365,026	369,102	385,574
Telephone	37,822	32,993	34,040
Training and development	32,045	32,462	32,115
Translation	6,120	2,685	396
Transport subsidy	128,947	128,947	128,008
Vehicle registration	16,761	1,827	16,660
Waste disposal costs	318,270	242,969	223,774
Waste without charge	2,575	1,637	1,759
Wages and fringe benefits	5,002,226	3,916,236	1,467,396
Contracted staffing	897,675	2,193,761	4,287,644
Interest on long-term debt	336,956	174,621	83,983
Discount on debentures	69,640	12,667	36,239
Long-term debt repayment	1,314,080	1,364,000	673,000
Allocation of corporate services	559,804	537,610	518,648
Second previous year's deficit	-	-	120,489
Capital expenditures contributed by operating fund	1,531,000	2,450,115	871,000
Transfer to capital reserve	-	1,737,000	172,595
Transfer to operating reserve	-	200,000	657,000
Transfer to post-closure reserve	 303,660	139,534	 303,660
	13,849,420	16,342,729	12,651,175
xcess of revenues over expenses	\$ -	\$ 139,773	\$ 301,932

HEDULE G - OTHER INFORMATION ar ended December 31,	 2016 Budget (note 3)	2016 Actual	 2015 Actual
LOCAL PLANNING FUND			
REVENUE	 		
Local planning municipal contributions Other income	\$ 1,732,205	\$ 1,732,205 15,030	\$ 1,677,576 9,829
Second previous year's surplus	 34,519	34,519	 75,684
	1,766,724	1,781,754	1,763,089
OPERATING EXPENSES			
Advertising	3,821	724	2,67
Computer maintenance	50,000	49,981	90,92
GIS Planet fees	3,000	1,497	1.44
Insurance	13,500	13,530	13,29
Leasing	12,770	14,809	12,72
Legal fees	3,000	3,040	3,83
Memberships and subscriptions	6,660	5,282	4,75
Miscellaneous	559	100	2,40
Office supplies	20,600	17,276	30,84
Per diems	13,950	9,576	7.89
Postage and courier	3,274	2,601	2,82
Rent	115,752	113,051	151,32
Telephone	22,500	36,874	18,61
Training	21,000	23,565	16,68
Translation and meeting expenses	22,845	26,352	17,94
Travel	39,656	32,187	30,44
Wages and fringe benefits	1,343,862	1,275,192	1,254,55
Allocation of corporate services	69,975	67,200	64,83
Transfer to operating reserve	 	 45,000	,
	1,766,724	1,737,837	1,728,02
Excess of revenues over expenses	\$ -	\$ 43,917	\$ 35,063

CHEDULE H - OTHER INFORMATION ear ended December 31,		2016 Budget (note 3)		2016 Actual		2015 Actual	
- REGIONAL PL	ANNING FUND						
REVENUE Regional plan	ning municipal contributions	\$	95,353	\$	95,353	\$	89,633
Other income		•	-	•	122,714	Ψ	63,897
Second previo	ous year's surplus	-	20,282		20,282		24,154
			115,635		238,349		177,684
OPERATING E	XPENSES						
Climate chang	ge project		3,000		57,662		25,129
Miscellaneous			6,000		43,989		784
	set mapping and connectivity		3,000		-		51,567
Wages and fringe benefits Allocation of corporate services		33,660		54,860		19,249	
		69,975		67,200		64,831	
			115,635		223,711		161,560
Excess of rever	ues over expenses	\$	-	\$	14,638	\$	16,124

CHEDULE I - OTHER INFORMATION ear ended December 31,	 2016 Budget (note 3)		2016 Actual		2015 Actual	
CORPORATE OPERATING FUND						
REVENUE						
Contributions from other funds Other income	\$ 699,754 -	\$	672,010 13,001	\$	648,309 6,681	
	699,754		685,011		654,990	
EXPENSES						
Accounting	25,000		24,978		21,202	
Advertising	2,500		1,685		,	
Computer maintenance	20,000		32,268		19,252	
Insurance	4,500		4,510		4,433	
Legal fees	5,000		1,686		910	
Office supplies	15,726		22,045		15,850	
Per diems	66,000		50,442		44,513	
Rent	17,394		17,394		12,000	
Telephone	4,600		4,580		7,574	
Training and memberships	28,075		23,189		10,691	
Translation and meeting expenses	23,000		23,592		22,811	
Travel	14,900		10,575		10,916	
Wages and fringe benefits Transfer to operating reserve	473,059		468,067		464,838	
mansier to operating reserve	 -		-		20,000	
	699,754		685,011		654,990	
Excess of revenues over expenses	\$ -	\$	-	\$		

CHEDULE J - OTHER INFORMATION 'ear ended December 31,		2016 Budget (note 3)		2016 Actual	2015 Actual	
J - ELECTRICITY OPERATING F	UND					
REVENUE		\$	- \$	-	\$	
OPERATING EXPENSES						
Electricity			-	6,819	6,333	
Maintenance			_	13,525	23,500	
Monitoring			-	-	3,596	
Professional services			-	5,390		
Supplies			-	4,190	8,040	
Interest on long-term debt			-	4,389		
Discount on debentures				30,714		
			-	65,027	41,474	
Excess of expenses over reven	iues	\$	- \$	(65,027)	\$ (41,474	