ANNUAL FINANCIAL REPORT

Year ended December 31, 2013

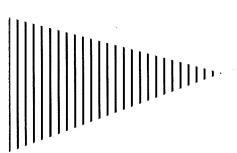




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INDEPENDENT AUDITORS' REPORT

To the Board of directors,

We have audited the accompanying financial statements of the REGIONAL SERVICE COMMISSION #7, which comprise the statement of financial position as at December 31, 2013 and the statements of operations and accumulated surplus, change in net financial assets (debt) and cash flow for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's responsibility for the financial statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditors consider internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of the REGIONAL SERVICE COMMISSION #7 as at December 31, 2013 and the results of its operations, its change in net financial assets (debt) and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Dieppe, New Brunswick May 27, 2014

Chartered Accountants

Ernst & young UP

STATEMENT OF OPERATIONS AND ACCUMULATED SURPLUS

Year ended December 31, 2013

Budget Actual

			Budget (note 4)	Ac	tual
REVENUE	Schedule				
Solid waste	Α	\$	12,274,114		600,129
Local planning	В		1,526,747	1,	521,903
Regional planning municipal contributions Interest revenue from reserve funds		سنتنو	95,102 -		95,102 36,251
			13,895,963	14,	253,385
EXPENSES					
Solid waste	Α		10,005,652	9,	951,337
Local planning	В		1,562,820	1,	499,278
Regional planning		,	10,000		-
Administration	C		425,515	;	354,739
Loss on disposal of capital assets			-		9,400 410,330
Depreciation Provision for site post-closing costs			-		378,493
Trovision for site post-closing costs		***************************************	12 002 097		603,577
			12,003,987	14,	003,377
ANNUAL DEFICIT (note 5)		\$	1,891,976	(;	350,192)
ACCUMULATED SURPLUS, TRANSFERRED FROM					
PREDECESSOR ENTITIES (note 3)			N/A	15,	996,820
ACCUMULATED SURPLUS, END OF YEAR			N/A	\$ 15,	646,628

The accompanying notes are an integral part of the financial statements.

STATEMENT OF CHANGE IN NET DEBT

Year ended December 31, 2013

ANNUAL DEFICIT	\$	(350,192)
RELATING TO TANGIBLE CAPITAL ASSETS		
Acquisition of tangible capital assets		(725,225)
Acquisition of work in progress		(336,197)
Proceeds on disposal of tangible capital assets	•	198,523
Amortization of tangible capital assets		2,410,330
Loss on disposition of tangible capital assets		9,400
		1,556,831
RELATING TO OTHER NON-FINANCIAL ASSETS		
Acquisition of inventory		(85,728)
Consumption of inventories		83,056
Decrease in prepaid expenditures	-,	31,576
		28,904
CHANGE IN NET DEBT	•	1,235,543
NET DEBT, TRANSFERRED FROM PREDECESSOR ENTITIES	********	(4,030,514)
NET DEBT, END OF YEAR	\$	(2,794,971)

The accompanying notes are an integral part of the financial statements.

STATEMENT OF FINANCIAL POSITION

December 31, 2013

\$	1,649,475 1,902,848 1,359,925
\$	4,912,248
\$	2,300,911
	216,539
	538,000
	4,651,769
	7,707,219
	(2,794,971)
	18,019,674
	336,197
	85,728
	18,441,599
\$	15,646,628
_	\$

The accompanying notes are an integral part of the financial statements.

From, CFO..., Director

Director CAO

STATEMENT OF CASH FLOW

Year ended December 31, 2013

OPERATING ACTIVITIES Annual deficit	\$	(350,192)
Items not affecting cash and cash equivalents:		9,400
Loss on disposal of tangible capital assets Amortization		2,410,330
Amortization	-	2,110,000
		2,069,538
Net change in non-cash items:		
Accounts receivable		(1,090,882)
Inventory		(2,672)
Accounts payable		19,240
Other items	_	714,651
		1,709,875
CAPITAL ACTIVITIES Acquisition of tangible capital assets		(725,225)
Proceeds on disposal of tangible capital assets		198,523
Acquisition of work in progress		(336,197)
		(862,899)
INVESTING ACTIVITIES		
Change in investments		(29,925)
FINANCING ACTIVITIES		
Repayment of long-term debt		(514,000)
NET CHANGE IN CASH		303,051
CASH, BEGINNING OF YEAR		1,346,424
	\$	1,649,475

The accompanying notes are an integral part of the financial statements.

NOTES TO FINANCIAL STATEMENTS

December 31, 2013

1. STATUTES OF INCORPORATION AND NATURE OF ACTIVITIES

Regional Service Commission #7 was incorporated in 2013 under Bill 61, the Regional Service Delivery Act. The Commission covers the South East Region of New Brunswick including 39 different municipalities and local service districts. The Commission is governed by a 19 member board including representatives from the incorporated municipalities as well as the local service districts. The Commission provides waste treatment and land planning services and is exempt from income tax under the Income Tax Act of Canada.

2. SIGNIFICANT ACCOUNTING POLICIES

These financial statements are prepared by management in accordance with public sector accounting (PSA) standards as set out in the Public Sector Accounting Handbook of Chartered Professional Accountants of Canada (CPA Canada), which constitute generally accepted accounting principles (GAAP) for local governments. The Commission also complies with the Municipal Financial Reporting Manual (MFRM) of the Province of New Brunswick (PNB). The MFRM does not conflict with the Handbook for the preparation of the financial statements but requires some additional disclosures and prescribes a different basis for the preparation of the Commission's budget.

Reporting entity

The financial statements reflect the assets, liabilities, revenues, expenditures and changes in net financial assets (debt) and accumulated surplus of the reporting entity. The reporting entity is comprised of all funds of the Commission's operations. Inter-fund balances and transactions have been eliminated.

Budget

The budget figures contained in the financial statements were approved by the Board on February 26, 2013.

Use of estimates

The presentation of financial statements in accordance with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingencies at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Revenue recognition

Revenue is recorded using the accrual basis of accounting. Revenue received prior to being earned is recorded as deferred revenue until it is earned.

NOTES TO FINANCIAL STATEMENTS

December 31, 2013

2. SIGNIFICANT ACCOUNTING POLICIES (continued)

Expense recognition

Expenses are recorded using the accrual basis of accounting, as they are incurred and measurable based on receipt of goods or services and/or obligation to pay.

Financial instruments

All financial instruments are recorded at amortized cost.

Cash and cash equivalents

Cash and cash equivalents include cash on hand, balances with banks and bank overdrafts.

Future employee benefits

The Commission offers a sick leave benefit plan, as documented in note 12.

Non-financial assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They are not intended for sale in the normal course of operations.

Tangible capital assets

Tangible capital assets are recorded at cost which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost of the tangible capital assets is amortized on a straight-line basis over the following estimated useful lives:

Land improvements	25 years
Buildings	50 years
Waste treatment equipment	2 to 40 years
Vehicles	10 years
Computer equipment	5 to 10 years
Roads	30 years

Assets under construction and work in progress are not amortized until they are available for productive use.

Inventory

Inventory is recorded at the lower of cost and net realizeable value.

NOTES TO FINANCIAL STATEMENTS

December 31, 2013

3. PRIOR PERIOD ADJUSTMENTS

The Commission has determined that a number of differences existed in the accumulated surplus transferred from predecessor entities. Consequently, the balance as at January 1, 2013, has been adjusted as follows:

Accumulated surplus transferred from predecessor entities, as previously reported	\$17,434,498
Adjustments	(4.245.220)
Landfill post-closure liability Sick leave accrued liability	(1,345,238) 247,360
Accumulated depreciation of capital assets	(351,206)
Sales tax receivable	(33,657)
Accrued interest on sales tax liability	(8,707)
Write-off of capital assets	(34,273)
Other items	88,043
	(1,437,678)
Accumulated surplus transferred from predecessor entities, as restated	\$15,996,820

NOTES TO FINANCIAL STATEMENTS

December 31, 2013

4. RECONCILIATION OF BUDGET

The budgets for the General Operating Funds are prepared on the basis required by the MFRM of the PNB. The following is a reconciliation of these budgets with the budget prepared in accordance with the PSA Standards that is presented on the statement of operations.

		perating budget	2nd previous year surplus /deficit	Capital from operating	Inter-fund transfers	Debt repayment	Total per PSA Standards
Revenue			,				
Solid waste	. \$ 12	2,217,901	\$ 56,213 \$	- \$	- \$	- 9	12,274,114
Local planning	1	,664,747	(138,000)	-	-	-	1,526,747
Regional planning		95,102	-	-	-	-	95,102
Administration		425,515	-	-	(425,515)	-	
	14	,403,265	(81,787)	ı -	(425,515)	·	13,895,963
Expenses							
Solid waste	12	2,081,649	-	(1,459,763)	(238,486)	(514,000)	9,869,400
Local planning	1	1,664,747	-	-	(101,927)		1,562,820
Regional planning		95,102	-	- '	(85,102)		10,000
Administration		425,515	-	-	-	-	425,515
Interest on long term debt	-	136,252	-			-	136,252
	14	1,403,265		(1,459,763)	(425,515)	(514,000)	12,003,987
Annual surplus	\$	-	\$ (81,787)\$	1,459,763 \$	- \$	514,000	\$ 1,891,976

Except for the inter-fund transfers, reconciling items above represent the reclassifications of the various elements of fiscal services as well as the elimination of the previous years' surpluses and deficits. The amortization of capital assets was not budgeted in 2013.

NOTES TO FINANCIAL STATEMENTS
December 31, 2013

RECONCILIATION OF ANNUAL SURPLUS (DEFICIT) 5.

		Solid Waste Fund	Local Planning Fund		Regional Planning Fund	Corporate Operating Fund	Cap	Capital Fund	Reserve Funds	e ve		Total
Annual fund surplus (deficit)	€>	(78,124) \$	75,683	69	24,154	· •	\$ 1,3	88,454	1,388,454 \$ 1,110,251	,251 \$	- 1	2,520,418
Adjustments to annual surplus (deficit) for PSA requirements												
Capital assets - amortization		•	ı		ı	1	(2,4	(2,410,330)		ı	7	(2,410,330)
Previous years' deficit (surplus)		56,213	(138,000)		ı	1		ı		ı		(81,787)
Post-closure provision			ı		ı	1		ı	(378	(378,493)		(378,493)
Inter-fund transfers												
Capital expenditures		883,854	i		1	•	8)	(883,854)		ī		t
Long-term debt repayment		514,000	ı		ı	1	(2	(514,000)		ī		ı
Reserve funds		1,074,000	1		1	1		•	(1,074,000)	,000		ľ
Corporate expenditures		198,849	84,942		70,948	(354,739)		•		1		
Net adjustments to annual surplus												
(deficit)		2,726,916	(53,058)		70,948	(354,739)	(3,8	(3,808,184)	(1,452,493)	,493)	[2]	(2,870,610)
Annual surplus (deficit) in accordance with PSA	↔	2,648,792	\$ 22,625	↔	95,102 \$	\$ (354,739) \$ (2,419,730) \$	\$ (2,4	19,730)		(342,242) \$		(350,192)

NOTES TO FINANCIAL STATEMENTS

December 31, 2013

6. ACCOUNTS RECEIVABLE

Trade Receivable from municipal and provincial government entities Sales tax receivable Accrued interest receivable	\$ 1,005,851 271,038 612,798 13,161
	\$ 1,902,848

7. ACCOUNTS PAYABLE

Trade Payable to municipal and provincial government entities Wages payable Source deductions payable Accrued sick leave (note 12) Other accrued liabilities	\$	1,230,050 715,280 105,376 33,547 158,859 57,799
Other accided natimites	\$	2,300,911

8. LONG-TERM DEBT

Debenture, New Brunswick Municipal Finance Corporation	
4.80%, due in 2014, OIC #53-2004	\$ 538,000

Approval of the Municipal Capital Borrowing Board has been obtained for the debenture.

9. BORROWINGS COMPLIANCE

Operating borrowing

As prescribed by the Regional Service Delivery Act, borrowing to finance operating fund operations is limited to 4% of the Commission's operating budget. In 2013, the Commission has complied with this restriction.

NOTES TO FINANCIAL STATEMENTS

December 31, 2013

10. ACCRUED POST-CLOSING COSTS

The Commission is responsible for the continued monitoring and treatment of the landfill site following its closure.

The accrued liability for post-closing costs has been determined based on the estimated post-closing costs of a total of \$49,975,481 for 30 years commencing in 2042 and ending in 2071. Post-closing costs are discounted at a rate of 4%.

At December 31, 2013, the total capacity of the landfill has been estimated at 7.6 million cubic meters, of which 3.6 million cubic meters have been used, leaving 4.0 million cubic meters available.

The accrued liability has been increased by \$378,493 in 2013 due to the additional usage of the landfill as well as the accretion of the liability. This amount has been charged to income in the period. The balance of the accrued liability at December 31, 2013, is \$4,651,769.

NOTES TO FINANCIAL STATEMENTS December 31, 2013

11. TANGIBLE CAPITAL ASSETS

		Land		Waste treatment	0	Computer		
	Land	improvements Buildings	Buildings	equipment	Vehicles e	equipment	Roads	Total
Cost Balance, beginning of year Acquisitions Dispositions	\$ 3,267,600 \$		9,684,669	779,902 \$ 9,684,669 \$ 28,087,825 \$ - 725,225 (294,460)	904,362 \$	246,011 \$	246,011 \$ 2,514,605 \$ 45,484,974 - 725,225 - (294,460	45,484,974 725,225 (294,460)
Balance, end of year	3,267,600	779,902	9,684,669	28,518,590	904,362	246,011	2,514,605	45,915,739
Accumulated amortization Balance, beginning of year Amortization Dispositions	1 1 1	(418,238)	(2,612,637) (193,693) -	(2,612,637) (20,466,467) (193,693) (2,024,922) - 86,537	(649,563) (55,912)	(182,730) (20,787)	(1,242,637) (83,820)	(1,242,637) (25,572,272) (83,820) (2,410,330) - 86,537
Balance, end of year	•	(449,434)	(2,806,330)	(449,434) (2,806,330) (22,404,852)	(705,475)	(203,517)	(203,517) (1,326,457) (27,896,065)	(27,896,065)
Net book value of tangible capital assets	\$ 3,267,600	\$ 330,468 \$	6,878,339	330,468 \$ 6,878,339 \$ 6,113,738 \$	198,887 \$	42,494 \$	42,494 \$ 1,188,148 \$ 18,019,674	18,019,674

NOTES TO FINANCIAL STATEMENTS

December 31, 2013

12. FUTURE EMPLOYEE BENEFITS

Under the sick leave benefit plan, unused sick leave benefits can be accumulated, however they are non vested and there is ordinarily no cash payment upon leaving the Commission. The full amount of the liability of \$158,859 has been accrued as at December 31, 2013.

The Commission did not obtain actuarial reports on the basis of cost and benefit.

13. RESERVE FUNDS

	perating Reserve Fund	Capital Reserve Fund	Post- Closure Reserve Fund	Total
Assets Cash Accrued interest receivable Term deposit Due from Solid Waste Fund	\$ - \$ - - 500,479	1,132,483	- \$ 1,482 \$ - 13,161 - 1,359,925 3 2,928,038	1,482 13,161 1,359,925 4,561,000
	\$ 500,479	1,132,483	3 \$ 4,302,606 \$	5,935,568
Accumulated surplus (deficit) Balance at beginning of year Investment income Transfer from Solid Waste fund	\$ 473 \$ 6 500,000	5 551,568 6,918 574,000	29,330	4,825,317 36,251 1,074,000
	\$ 500,479	1,132,483	3 \$ 4,302,606 \$	5,935,568

NOTES TO FINANCIAL STATEMENTS

December 31, 2013

13. RESERVE FUNDS (continued)

The Operating Reserve Fund was established for the payment of general operating expenditures. The Capital Reserve Fund was established for the payment of general capital expenditures. The Post-Closure Reserve Fund was established for the payment of expenditures to be incurred after closure of the landfill. All transfers to and from these reserve funds must be made by a resolution of the Board.

Transfers to/from reserve funds

The transfers from the Solid Waste Fund were authorized by the Board through resolutions dated November 26, 2013.

14. ADDITIONAL INFORMATION ON THE STATEMENT OF CASH FLOW

Cash flows related to operating activities include the following elements:

Interest received Interest paid	\$ \$	48,776 20,580
---------------------------------	----------	------------------

15. COMMITMENTS

The Commission has contract commitments until 2018 for the rental of premises. The balance of the commitments under these contracts is \$290,250. Minimum payments under these commitments over the next five years are as follows:

2014 - \$93,620

2015 - \$78,500

2016 - \$57,470

2017 - \$55,990

2018 - \$ 4,670

NOTES TO FINANCIAL STATEMENTS

December 31, 2013

16. FINANCIAL INSTRUMENTS

Management considers that the Commission is not exposed to significant credit, liquidity, interest rate or other market risks on its financial instruments.

SCHEDULE A - OTHER INFORMATION

Year ended December 31, 2013

Budget	
(note 4)	

Actual

A - SOLID WASTE

REVENUE	,			•	
Municipal waste		\$	3,442,060	\$	3,456,063
Municipal transport			159,038		159,03
Municipal education			159,038		159,03
Solid waste treatment			6,271,278		6,601,75
Hazardous waste treatment			550,000		566,10
Recycling			1,390,500		1,235,78
Rental income			95,500		96,20
Equipment rental income			65,000		34,23
Third party materials processing			81,700		125,17
Provincial government grants					80,00
Other income	•		55,000		74,82
Interest revenue			5,000		11,91
		\$	12,274,114	\$	12,600,12

SCHEDULE A - OTHER INFORMATION

Year ended December 31, 2013

Budg	et
(note	4)

Actual

A - SOLID WASTE (continued)

PERATING EXPENSES	Φ Φ	04 24
Accounting	\$ - \$	81,349 8,732
Advertising	20,779 2,500	16,09
Bad debts		38,90
Interest and bank charges	20,000	30,22
Computer maintenance	- 217,927	252,54
Waste disposal costs	· · · · · · · · · · · · · · · · · · ·	139,37
Education events	30,408 350,303	324,24
Electricity	350,203 454,330	•
Equipment rental and leasing	151,239	132,08
Equipment washing	5,068	9,71
Fuel	634,724	623,76
Insurance	140,000	120,53
Legal fees	10,136	38,42
Maintenance	1,204,623	1,195,46
Meals and entertainment	1,622	1,90
Meetings	5,068	1,31
Memberships and subscriptions	4,054	10,99
Miscellaneous	13,684	3,19
Monitoring	104,909	45,70
Office supplies	45,613	42,67
Vehicle registration	18,000	17,58
Postage and courier	38,517	26,82
Professional services	57,859	58,41
Property taxes	155,000	164,26
Purchases of fibre	50,681	124,78
Scholarships	5,000	2,00
Supplies	433,928	381,82
Telephone	40,545	33,24
Training and development	26,354	25,32
Translation	15,711	7,73
	111,541	125,54
Transport subsidy Travel	23,820	14,43
Waste without charge	3,000	1,98
	1,412,566	1,297,68
Wages and fringe benefits	4,514,321	4,502,49
Contracted staffing	136,252	49,98
Interest on long term debt		
	10,005,652	9,951,33
xcess of revenues over expenses	\$ 2,268,462	2,648,79

SCHEDULE B - OTHER INFORMATION Year ended December 31, 2013 Actual Budget (note 4) **B-LOCAL PLANNING** REVENUE 1,476,747 \$ 1,476,747 \$ Local planning municipal contributions 45,156 50,000 Other income 1,521,903 1,526,747 **OPERATING EXPENSES** 7,500 5,239 Advertising 4,868 6,500 Interest and bank charges 12,302 20,000 Computer maintenance 1,654 Electricity 3,969 8,000 **GIS Planet fees** 12,000 17,748 Insurance 30,019 20,000 Leasing 875 Legal fees 3,926 Maintenance 6,000 9,019 Memberships and subscriptions 8,677 2,250 Miscellaneous 17,600 63,867 Office supplies 10,175 23,400 Per diem 7,000 2,506 Postage and courier 126,520 128,200 Rent 27,500 22,533 Telephone 3,687 28.000 Training 7,056 46,500 Translation and meeting expense 31,843 40,943 Travel 1,161,427 1,132,795 Wages and fringe benefits 1,499,278 1,562,820 Excess of revenues over expenses 22,625 \$ (36,073) \$ (Expenses over revenues)

SCHEDULE C - OTHER INFORMATION

Year ended December 31, 2013

Budg	et
(note	4)

Actual

C - ADMINISTRATION EXPENSES

\$ 90,000 \$ - -	50,353 7,165
- -	•
_	7 4 40
	7,148
5,000	5,000
2,000	2,061
-	10,964
2,000	2,061
88,000	70,771
8,000	8,244
2,000	2,061
4,000	1,679
4,000	2,675
220,515	184,557
\$ 425,515 \$	354,739
\$	2,000 2,000 88,000 8,000 2,000 4,000 4,000 220,515

FUND ACCOUNTING

SCHEDULE D - OTHER INFORMATION Year ended December 31, 2013 Actual Budget (note 4) D - SOLID WASTE FUND **REVENUE** \$ 3,442,060 \$ 3,456,063 Municipal waste 159.038 159,038 Municipal transport 159,038 159,038 Municipal education 6,271,278 6,601,758 Solid waste treatment 550,000 566,102 Hazardous waste treatment 1,235,789 1,390,500 Recycling 96,202 95,500 Rental income 65,000 34,230 Equipment rental income 125,177 81,700 Third party materials processing 80,000 Provincial government grants 55,000 74,820 Other income 5,000 11,912 Interest revenue (56,213)(56,213) Second prior year deficit 12,217,901 12,543,916 **OPERATING EXPENSES** 81,345 Accounting 20,779 8,732 Advertising 16,095 2,500 Bad debts 20,000 38,903 Interest and bank charges 30,229 Computer maintenance 217,927 252,545 Waste disposal costs 30,408 139,375 Education events 350,203 324,242 Electricity 151,239 132,085 Equipment rental and leasing 5,068 9,712 Equipment washing 623,761 634,724 Fuel 140,000 120,532 Insurance 10,136 38,422 Legal fees 1,204,623 1,195,463 Maintenance 1,622 1,907 Meals and entertainment 1,316 5.068 Meetings 10,996 4,054 Memberships and subscriptions 3,195 13.684 Miscellaneous 45,700 104,909 Monitoring and surveillance 45,613 42,678 Office supplies 18,000 17,582 Vehicle registration 2,980,557 \$ 3,134,815 Carry forward

SCHEDULE D - OTHER INFORMATION

Year ended December 31, 2013

Budg	et
(note	4)

Actual

D - SOLID WASTE FUND (continued)

OPERATING EXPENSES (continued)	· · · · · · · · · · · · · · · · · · ·		0.404.045
Carried forward	\$	2,980,557	\$ 3,134,815
Postage and courier		38,517	26,820
Professional services		57,859	58,419
Property taxes		155,000	164,260
Purchases of fibre		50,681	124,783
Scholarships		5,000	2,000
Supplies		433,928	381,823
Telephone		40,545	33,241
Training and development		26,354	25,321
Translation		15,711	7,730
Transport subsidy		111,541	125,541
Travel		23,820	14,432
Waste without charge		3,000	1,987
Wages and fringe benefits		1,412,566	1,297,685
Contracted staffing		4,514,321	4,502,498
Allocation corporate services		238,484	198,849
Capital interest		136,252	49,982
Loan payment		514,000	514,000
Capital from operating		1,459,765	883,854
Transfer to capital reserve		-	574,000
Transfer to operating reserve			 500,000
		12,217,901	12,622,040
Excess of expenses over revenues	\$	-	\$ (78,124)

r ended December 31, 2013		Budget (note 4)	Actual
LOCAL PLANNING FUND			
REVENUE			4 470 74
Local planning municipal contributions	\$	1,476,747 \$	
Other income		50,000	45,156
Second prior year surplus		138,000	138,000
		1,664,747	1,659,90
OPERATING EXPENSES			
Advertising		7,500	5,23
Interest and bank charges		6,500	4,86
Computer maintenance		20,000	12,30
Electricity		-	1,65
GIS Planet fees		8,000	3,96
Insurance		12,000	17,74
Leasing		20,000	30,019
Legal fees		-	87
Maintenance		-	3,92
Memberships and subscriptions		6,000	9,01
Miscellaneous		2,250	8,67
Office supplies		17,600	63,86
Per diem		23,400	10,17
Postage and courier		7,000	2,50
Rent		128,200	126,52
Telephone		27,500	22,53
Training		28,000	3,68
Translation and meeting expense		46,500	7,05
Travel		40,943	31,84
Wages and fringe benefits		1,161,427	1,132,79
Allocation corporate services		101,927	84,94
		1,664,747	1,584,22
Excess of revenues over expenses	\$	- \$	75,68

SCHEDULE F - OTHER INFORMATION

Year ended December 31, 2013

Budget	
(note 4)	

Actual

F - REGIONAL PLANNING FUND

REVENUE Regional planning municipal contributions	\$	95,102 \$	95,102
OPERATING EXPENSES Allocation corporate services		95,102	70,948
Excess of revenues over expenses	. \$	- \$	24,154

SCHEDULE G - OTHER INFORMATION

Year ended December 31, 2013

 $e=i_{n}$. C

Budget	
(note 4)	

Actual

G - CORPORATE OPERATING FUND

REVENUE Contribution from other sectors	\$ 425,515	\$ 354,739
EXPENSES		
Accounting	\$ 90,000	\$ 50,353
Advertising and publicity	-	7,165
Computer maintenance	-	7,148
Insurance	5,000	5,000
Leasing	2,000	2,061
Legal fees	_	10,964
Office supplies	2,000	2,061
Per diem, translation and meeting expenses	88,000	70,771
Rent	8,000	8,244
Telephone	2,000	2,061
Training	4,000	1,679
Travel	4,000	2,675
Wages and fringe benefits	220,515	 184,557
	425,515	 354,739
Excess of revenues over expenses		
(Expenses over revenues)	\$ -	\$

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