FINANCIAL STATEMENTS

Year ended December 31, 2021

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INDEPENDENT AUDITOR'S REPORT

To the Board of Directors of the **Southeast Regional Service Commission**

Opinion

We have audited the financial statements of the **Southeast Regional Service Commission** (the Commission), which comprise the statement of financial position as at December 31, 2021, and the statement of operations and accumulated surplus, statement of changes in net debt and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Commission as at December 31, 2021, and its results of operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the Commission in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other information

Management is responsible for the other information. The other information comprises the information included in the Annual Report, but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information, and in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

We obtained the Annual Report prior to the date of this auditor's report. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of management and those charged with governance for the financial statements Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Commission's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Commission or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Commission's financial reporting process.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Commission's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Commission's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Commission to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Dieppe, Canada May 31, 2022

Chartered Professional Accountants

Ernst + young LLP

| STATEMENT OF OPERATIONS AND ACCU Year ended December 31, | MULATED SU | JRPLI | 2021 Budget (note 3) | 2021 Actual | 2020 Actual |
|---|---|-------|--|---|---|
| REVENUE Solid waste Local planning Regional planning Administration Electricity Dangerous and unsightly premises Regional destination marketing organization Emergency measures organization WA Transpo Mosquito control services Interest revenue from reserve funds Net effect of restructuring of the mosquito control services (note 16) | Schedule A B C D E F G H I | \$ | 16,087,236 2,271,552 154,854 - 863,410 80,000 - 28,441 50,000 | \$ 18,549,356 2,327,221 396,308 64,668 812,865 - (28,441) 50,000 696,263 87,861 | \$ 16,157,549 2,291,794 314,082 - 860,862 - (21,115) - 50,000 - 84,779 |
| Control Scrvices (Note 10) | | | 19,535,493 | 22,985,872 | 19,737,951 |
| EXPENSES Solid waste Local planning Regional planning Administration Electricity Dangerous and unsightly premises Emergency measures organization WA Transpo Mosquito control services | ABCDEFHIJ | _ | 15,825,605 2,307,414 161,077 873,319 732,372 80,000 28,441 50,000 | 16,820,489 2,155,297 352,592 851,098 841,069 - 50,000 473,741 21,544,286 | 15,388,064 1,919,293 277,475 787,777 940,911 - 50,000 - |
| ANNUAL SURPLUS (DEFICIT) (note 4) | | \$ | (522,735) | 1,441,586 | 374,431 |
| ACCUMULATED SURPLUS, BEGINNING OF | YEAR | _ | N/A | 21,083,188 | 20,708,757 |
| ACCUMULATED SURPLUS, END OF YEAR | | | N/A | \$ 22,524,774 | \$ 21,083,188 |

The accompanying notes are an integral part of the financial statements.

| STATEMENT OF CHANGES IN NET DEBT Year ended December 31, | | 2021 Budget | 2021 Actual | 2020 Actual |
|---|----|---|---|--|
| ANNUAL SURPLUS (DEFICIT) | \$ | (522,735) | \$ 1,441,586 | \$ 374,431 |
| RELATING TO TANGIBLE CAPITAL ASSETS Acquisition of tangible capital assets Net change in work in progress Proceeds on disposal of tangible capital assets Amortization of tangible capital assets HST recovery Gain on disposal of tangible capital assets | _ | (3,178,387) - - - 3,405,656 - - - 227,269 | (2,496,928) (58,627) 77,800 4,370,531 342,459 (77,800) | (12,918,721) 6,563,960 294,900 3,976,227 - (258,218) (2,341,852) |
| CHANGE IN NET DEBT | \$ | (295,466) | 3,599,021 | (1,967,421) |
| NET DEBT, BEGINNING OF YEAR NET DEBT, END OF YEAR | | N/A N/A | \$ (9,100,552) (5,501,531) | \$ (7,133,131) (9,100,552) |

The accompanying notes are an integral part of the financial statements.

| STATEMENT OF FINANCIAL POSITION As at December 31, | | 2021 | 2020 |
|---|----|---|---|
| FINANCIAL ASSETS Cash Accounts receivable (note 5) Term deposit (2.15%, maturing in August 2022) (note 11) Inventory | \$ | 9,355,249 2,186,394 1,643,531 168,548 | \$ 7,532,965 1,638,583 1,598,845 20,350 |
| | | 13,353,722 | 10,790,743 |
| LIABILITIES Accounts payable and accrued liabilities (note 6) Deferred revenue Long-term debt (note 7) Landfill post-closure liability (note 9) | _ | 1,424,269 415,543 13,848,000 3,167,441 | 1,964,737 333,860 14,655,000 2,937,698 |
| NET DEBT | | 18,855,253 (5,501,531) | 19,891,295 (9,100,552) |
| NON-FINANCIAL ASSETS Tangible capital assets (note 10) Work in progress | _ | 27,759,453 266,852 28,026,305 | 29,975,515 208,225 30,183,740 |
| ACCUMULATED SURPLUS | \$ | 22,524,774 | \$ 21,083,188 |
| COMMITMENTS (note 13) | | | |

The accompanying notes are an integral part of the financial statements.

| APPROVED BY | |
|-------------|---------|
| , | Directo |
| | Directo |

| Year ended December 31, | 2021 | 2020 |
|--|------------------------|-----------------------|
| OPERATING ACTIVITIES | | |
| Annual surplus Items not affecting cash: | \$ 1,441,586 \$ | 374,431 |
| Gain on disposal of tangible capital assets | (77,800) | (258,218) |
| Amortization of tangible capital assets | 4,370,531 | 3,976,227 |
| Change in landfill post-closure liability | 229,743 | 223,051 |
| | 5,964,060 | 4,315,491 |
| Change in non-cash items: | | |
| Accounts receivable | (547,811) | 578,326 |
| Inventory Accounts payable and accrued liabilities | (148,198) (540,468) | 53,587 (1,073,655) |
| Deferred revenue | 81,683 | 236,168 |
| Deletted tevenue | 01,000 | 230,100 |
| | 4,809,266 | 4,109,917 |
| CAPITAL ACTIVITIES | | |
| Acquisition of tangible capital assets | (2,496,928) | (12,918,721) |
| Proceeds of disposal of tangible capital assets | 77,800 | 294,900 |
| HST recovery on capital assets | 342,459 | - |
| Net change in work in progress | (58,627) | 6,563,960 |
| | (2,135,296) | (6,059,861) |
| INVESTING ACTIVITIES | | |
| Acquisition of term deposit | (44,686) | (33,652) |
| FINANCING ACTIVITIES | | |
| Additional financing | 1,210,000 | 3,337,000 |
| Repayment of long-term debt | (2,017,000) | (1,758,000) |
| | (807,000) | 1,579,000 |
| INCREASE (DECREASE) IN CASH | 1,822,284 | (404,596) |
| CASH, BEGINNING OF YEAR | 7,532,965 | 7,937,561 |
| CASH, END OF YEAR | \$ 9,355,249 | 7,532,965 |

The accompanying notes are an integral part of the financial statements.

NOTES TO FINANCIAL STATEMENTS

December 31, 2021

1. STATUTES OF INCORPORATION AND NATURE OF ACTIVITIES

The Southeast Regional Service Commission (the Commission) was incorporated in 2013 under the *Regional Service Delivery Act*. The Commission serves the southeast region of New Brunswick, including 39 different municipalities and local service districts. The Commission is governed by a 19-member board including representatives from the incorporated municipalities as well as the local service districts. The Commission provides waste treatment and land planning services and is exempt from income taxes under the *Income Tax Act* of Canada.

2. SIGNIFICANT ACCOUNTING POLICIES

These financial statements are prepared by management in accordance with Canadian public sector accounting standards (PSAS) as set out in the *CPA Canada Public Sector Accounting Handbook*, which constitute generally accepted accounting principles (GAAP) for local governments. The Commission is also required to comply with the Municipal Financial Reporting Manual (MFRM) of the Province of New Brunswick (PNB).

Reporting entity

The financial statements reflect the assets, liabilities, revenue, expenses and changes in net debt and accumulated surplus of the reporting entity. The reporting entity is composed of all funds of the Commission's operations. Interfund balances and transactions have been eliminated.

Budget

The budget figures contained in Schedules K to T of the financial statements were approved by the Board of Directors on October 28, 2020.

Use of estimates

The presentation of financial statements in accordance with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingencies at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates. The Commission's significant estimates relate to the landfill post-closure liability and the amortization of the capital assets.

Revenue recognition

Revenue is recorded using the accrual basis of accounting. Revenue received prior to being earned is recorded as deferred revenue until it is earned.

NOTES TO FINANCIAL STATEMENTS

December 31, 2021

2. SIGNIFICANT ACCOUNTING POLICIES (continued)

Expense recognition

Expenses are recorded using the accrual basis of accounting, as they are incurred and measurable based on receipt of goods or services and/or obligation to pay.

Financial instruments

All financial instruments are recorded initially at fair value and subsequently at amortized cost.

Non-financial assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They are not intended for sale in the normal course of operations.

Tangible capital assets

Tangible capital assets are recorded at cost, which includes all amounts that are directly attributable to the acquisition, construction, development or betterment of the asset. The cost of tangible capital assets is amortized on a straight-line basis over the following estimated useful lives:

| Land improvements | 10 years |
|---------------------------|---------------|
| Buildings | 25 years |
| Waste treatment equipment | 2 to 20 years |
| Vehicles | 5 to 10 years |
| Computer equipment | 5 to 10 years |
| Roads | 10 years |

Work in progress is not amortized until it is available for productive use.

Impairment

Tangible capital assets are reviewed for impairment whenever events or changes in circumstances indicate that the tangible capital asset no longer contributes to the Commission's ability to provide goods and services, or that the value of future economic benefits associated with the tangible capital asset is less than its net book value. Impairment is assessed by comparing the carrying amount to the estimate of the value of the asset's remaining service potential to the Commission. Any impairment results in a write-down of the asset and a charge to income during the year. An impairment loss is not reversed if the long-term value of the asset subsequently increases.

NOTES TO FINANCIAL STATEMENTS

December 31, 2021

2. SIGNIFICANT ACCOUNTING POLICIES (continued)

Inventory

Inventory is recorded at the lower of cost and net realizable value, the cost being determined using the market value.

Landfill post-closure liability

The Commission has a legal obligation under provincial environmental law to provide post-closure care for its landfill. The Commission records a post-closure liability as the landfill site's capacity is used. The post-closure liability is remeasured annually at the best estimate of the total expenditure required to settle the present obligation as at the date of the statement of financial position, using a discount rate that coincides with the timing of the expected cash flows required to settle the obligation. Changes in the liability due to the passage of time or to other factors are recognized as an expense in the statement of operations and accumulated surplus.

As at each year-end, the post-closure liability is reviewed and adjusted to reflect the updated best estimate of the liability. Such adjustments may result from changes in the assumptions used to estimate the undiscounted cash flows required to settle the obligation, including changes in estimated probabilities, amounts and timing of settlement, as well as changes in the legal requirements of the obligation and in the discount rate. These changes are recognized as an increase or decrease in the carrying amount of the post-closure liability.

Pension plan

The Commission provides a defined contribution pension plan to its employees. Pension costs related to current services are charged to expenses for the period during which contributions are made by the employer.

NOTES TO FINANCIAL STATEMENTS

December 31, 2021

3. RECONCILIATION OF BUDGET

The budgets for the operating funds are prepared on the basis required by the MFRM of the PNB. The following is a reconciliation of these budgets with the budget prepared in accordance with PSAS that is presented on the statement of operations and accumulated surplus.

| | Operating budget y | | | nd previous urplus/defic | Other | Interfund transfers | | Transfers to/ n reserve funds | s Ar | mortization | Total per PSAS |
|---|--|---|---|--|---|--|----|---|------|----------------------------|--|
| Revenue | | | | | | | | | | | |
| Solid waste Local planning Regional planning Administration Electricity Dangerous and unsightly premises Emergency measures organization WA transpo | \$ 16,395,533 2,394,746 187,277 873,319 1,091,910 80,000 28,441 50,000 | | 8 | (308,297) (123,194) (32,423) - - - - | \$ - - - - - - | \$ - - (873,319) (228,500) - - - | Ψ | - | \$ | - - - - - - | \$ 16,087,236 2,271,552 154,854 - 863,410 80,000 28,441 50,000 |
| | 21,101,226 | | | (463,914) | - | (1,101,819) | | - | | - | 19,535,493 |
| Expenses | | | | | | | | | | | |
| Solid waste Local planning Regional planning Administration Electricity Dangerous and unsightly premises Emergency measures organization WA transpo | 16,395,533 2,394,746 187,277 873,319 1,091,910 80,000 28,441 50,000 | | | (359,536) - (359,536) | (2,565,000) 1 - - - (365,800) 2 - - - (2,930,800) | (953,354) (87,332) (26,200) - (34,933) - - - (1,101,819) | | (56,498) - - - - - - - (56,498) | | 3,004,925 3 | 15,825,606 2,307,414 161,077 873,319 732,372 80,000 28,441 50,000 |
| Annual surplus (deficit) | \$ - | Ş | } | (104,378) | \$ 2,930,800 | \$ - | \$ | 56,498 | \$ | (3,405,656) | \$ (522,736) |

^{1 -} This amount includes \$1,596,613 for debt repayment and \$968,387 for capital expenditures contributed by the operating funds.

^{2 -} This amount is for debt repayment.

^{3 -} Amortization expense is budgeted for PSAS purposes, but is not budgeted under fund accounting.

NOTES TO FINANCIAL STATEMENTS

December 31, 2021

4. RECONCILIATION OF ANNUAL SURPLUS (DEFICIT)

| | Solid Waste Fund | Local Planning Fund | Regional Planning Fund | Corporate Operating Fund | Electricity Operating Fund | EMO Fund | Mosquito Control Services Fund | Capital Fund | Reserve Funds | Total |
|---------------------------------|------------------------|---------------------------|------------------------------|--------------------------------|----------------------------------|-------------|--------------------------------------|-----------------|------------------|-------------|
| Annual fund surplus (deficit)\$ | 1,410,470 \$ | 192,652 \$ | 23,108 \$ | - \$ | (43,563)\$ | - | \$ 51,293 \$ | 3,802,764 \$ | 525,714 \$ | 5,962,438 |
| Adjustments to annual surplus (| (deficit) for PSAS | | | | | | | | | |
| requirements | | | | | | | | | | |
| Tangible capital assets - | | | | | | | | | | |
| amortization | (3,856,267) | - | - | - | (514,264) | _ | - | - | - | (4,370,531) |
| Gain on disposal of tangible | | | | | | | | | | |
| capital assets | 77,800 | - | - | - | - | - | - | - | - | 77,800 |
| Second previous year's deficit | | | | | | | | | | |
| (surplus) | (308,297) | (123,194) | (32,423) | - | 359,536 | - | - | - | - | (104,378) |
| Post-closure liability | (229,743) | - | - | - | - | - | - | - | - | (229,743) |
| Capital asset contribution | - | - | - | - | - | - | 106,000 | - | - | 106,000 |
| Interfund transfers | | | | | | | | | | |
| Capital expenditures | 968,387 | - | - | 33,232 | - | - | - | (1,001,619) | - | - |
| Long-term debt | | | | | | | | | | |
| repayment | 1,651,200 | - | - | - | 365,800 | - | - | (2,017,000) | - | - |
| Reserve funds | 1,106,498 | 20,500 | - | - | - | - | 95,000 | (784,145) | (437,853) | - |
| Corporate expenditures | 680,319 | 81,966 | 24,590 | (819,662) | 32,787 | - | - | - | - | - |
| Operating fund transfers | 228,500 | - | 28,441 | - | (228,500) | (28,441 | - | - | - | - |
| let adjustments to annual | | | | | | | | | | |
| surplus (deficit) | 318,397 | (20,728) | 20,608 | (786,430) | 15,359 | (28,441 |) 201,000 | (3,802,764) | (437,853) | (4,520,852) |
| Annual surplus (deficit) in | | | | | | | | | | |
| accordance with PSAS \$ | 1,728,867 \$ | 171,924 \$ | 43,716 \$ | (786,430)\$ | (28,204)\$ | (28,441 |)\$ 252,293 \$ | - \$ | 87,861 \$ | 1,441,586 |

NOTES TO FINANCIAL STATEMENTS

December 31, 2021

| 5. | ACCOUNTS RECEIVABLE | 2021 | 2020 |
|----|--|--|---|
| | Trade receivables Receivables from other governments Sales tax receivable Accrued interest receivable | \$ 1,466,950 403,783 295,467 20,194 | \$ 1,315,519 103,747 204,908 14,409 |
| | | \$ 2,186,394 | \$ 1,638,583 |
| 6. | ACCOUNTS PAYABLE AND ACCRUED LIABILITIES | 2021 | 2020 |
| | Trade payables Payables to other governments Wages payable Source deductions payable Other accrued liabilities | \$ 598,229 328,455 239,801 92,248 165,536 | \$ 1,305,822 203,361 214,422 80,903 160,229 |
| | | \$ 1,424,269 | \$ 1,964,737 |
| 7. | LONG-TERM DEBT | 2021 | 2020 |
| | Debentures, New Brunswick Municipal Finance Corporation 1.05% - 3.90%, maturing in 2035, OIC #14-0008 and 14-0061 1.20% - 3.70%, maturing in 2034, OIC #14-0008 1.20% - 2.95%, maturing in 2026, OIC #14-0008, 14-0061 and 15-0097 1.65% - 3.35%, maturing in 2022, OIC #15-0097 and 16-0089 2.55% - 3.40%, maturing in 2028, OIC #14-0061 1.95% - 2.45%, maturing in 2029, OIC #18-0071 0.50% - 1.80%, maturing in 2030, OIC #18-0071 and 19-0085 0.86% - 2.38%, maturing in 2031, OIC #19-0085 and 20-0052 | \$ 1,754,000 1,422,000 2,670,000 254,000 657,000 2,961,000 2,920,000 1,210,000 | \$ 1,947,000 1,509,000 3,229,000 502,000 740,000 3,391,000 3,337,000 |
| | | \$ 13,848,000 | \$ 14,655,000 |

NOTES TO FINANCIAL STATEMENTS

December 31, 2021

7. LONG-TERM DEBT (continued)

Approval of the Municipal Capital Borrowing Board has been obtained for the debentures. Principal minimum payments required for the next five years are as follows:

2022 - \$ 2,122,000

2023 - \$1,902,000

2024 - \$1,940,000

2025 - \$1,826,000

2026 - \$ 1,529,000

8. BORROWINGS COMPLIANCE

Operating borrowing

As prescribed by the *Regional Service Delivery Act*, borrowing to finance operating fund operations is limited to 5% of the Commission's operating budget, except for the solid waste management service, for which the borrowing is limited to 25% of the amount budgeted for that service. In 2021, the Commission complied with these restrictions.

9. ACCRUED LANDFILL POST-CLOSURE LIABILITY

The Commission is responsible for the continued monitoring and treatment of the landfill site following its closure.

The accrued liability for post-closure costs has been determined based on estimated total expenditures of \$29.7 million over 30 years, commencing after the landfill reaches full capacity in 2060 and ending in 2089. Post-closure costs were determined using an annual inflation rate of 2% and are discounted at a rate of 3%.

The total capacity of the landfill has been estimated at 1.202 million square metres, of which 531,800 (2020 - 514,000) square metres have been used, leaving 670,200 (2020 - 688,000) square metres available. As such, the landfill is estimated to be 44% full (2020 - 43%).

The accrued liability has been increased by \$229,743 in 2021 (2020 - \$223,051). This amount has been charged as an expense during the year. The balance of the accrued liability as at December 31, 2021 is \$3,167,441 (2020 - \$2,937,698).

This liability will be settled by the assets of the post-closure reserve fund in note 11.

NOTES TO FINANCIAL STATEMENTS

December 31, 2021

10. TANGIBLE CAPITAL ASSETS

| | Land | Land improvements | Buildings | Waste treatment equipment | Vehicles | Computer equipment | Roads | Total | Total |
|--|-----------|---------------------|------------|---------------------------------|------------|--------------------|-----------|---------------|---------------|
| Cost | | | | | | | | | |
| Balance, beginning of year \$ | 3,267,600 |) \$ 779,902 \$ | 17,984,681 | \$ 45,404,508 \$ | 753,184 | 183,379 \$ | 4,169,829 | \$ 72,543,083 | \$61,968,960 |
| Acquisitions | | | 293,794 | 1,951,117 | 49,078 | 33,232 | 169,707 | 2,496,928 | 12,918,721 |
| Dispositions/ HST recovery | | | (123,344) | (730,807) | (40,401) | - | (52,825) | (947,377) | (2,344,598 |
| Balance, end of year | 3,267,600 | 779,902 | 18,155,131 | 46,624,818 | 761,861 | 216,611 | 4,286,711 | 74,092,634 | 72,543,083 |
| Accumulated amortization | | | | | | | | | |
| Balance, beginning of year | | - 750,341 | 5,322,338 | 33,154,583 | 410,573 | 91,689 | 2,838,044 | 42,567,568 | 40,899,257 |
| Amortization | | - 11,261 | 777,805 | 3,184,321 | 137,387 | 39,999 | 219,758 | 4,370,531 | 3,976,227 |
| Dispositions | | <u> </u> | - | (565,704) | (39,214) | · - | | (604,918) | |
| Balance, end of year | | - 761,602 | 6,100,143 | 35,773,200 | 508,746 | 131,688 | 3,057,802 | 46,333,181 | 42,567,568 |
| Net book value of tangible capital assets \$ | 3,267,600 |) \$ 18,300 \$ | 12,054,988 | \$ 10,851,618 \$ | 253,115 \$ | 84,923 \$ | 1,228,909 | \$ 27,759,453 | \$ 29,975,515 |

2021

2020

Fully amortized assets with a total cost of \$29,171,871 (2020 - \$27,402,701) are included in land improvements, waste treatment equipment, vehicles, computer equipment and roads because they are still in use.

^{1 -} This includes a HST recovery for the amount of \$342,459.

NOTES TO FINANCIAL STATEMENTS

December 31, 2021

| RESERVE FUNDS | | | | | 2021 | 2020 |
|---|-----------------------------|----------------------------|----|---------------------------------|--------------|-----------|
| | perating Reserve Fund | Capital Reserve Fund | Re | Post- closure eserve Fund | Total | Total |
| Assets | | | | | | |
| Accrued interest receivable | \$ - | \$ - | \$ | 14,719 \$ | 14,719 \$ | • |
| Term deposit | - | - | | 1,633,220 | 1,633,220 | 1,598,84 |
| Due from Solid Waste Fund | 825,989 | 1,232,015 | | 1,682,593 | 3,740,597 | 3,249,57 |
| | \$ 825,989 | \$ 1,232,015 | \$ | 3,330,532 \$ | 5,388,536 \$ | 4,862,82 |
| | | | | | | |
| Accumulated surplus | | | | | | |
| Balance, beginning of year | \$ 500,424 | \$ 1,160,040 | \$ | 3,202,358 \$ | 4,862,822 \$ | 5,355,96 |
| Interest revenue | 5,065 | 11,120 | | 71,676 | 87,861 | 84,77 |
| Transfer from Solid Waste Fund Transfer from Mosquito Control | 300,000 | 750,000 | | 56,498 | 1,106,498 | 1,006,56 |
| Services Fund | _ | 95,000 | | - | 95,000 | |
| Transfer from Local Planning | | , | | | , | |
| Fund | 20,500 | - | | - | 20,500 | 40,00 |
| | - | (784,145) | | - | (784,145) | (1,619,36 |
| Transfer to Capital Fund | | | | | | |
| Transfer to Capital Fund Transfer to Regional Destination Marketing Organization Fund | | | | | | |

The Operating Reserve Fund was established for the payment of operating expenditures. The Capital Reserve Fund was established for the payment of capital expenditures. The Post-closure Reserve Fund was established for the payment of expenditures to be incurred after closure of the landfill. All transfers to and from these reserve funds must be made by a resolution of the Board of Directors.

825,989 \$ **1,232,015** \$ **3,330,532** \$ **5,388,536** \$ 4,862,824

Transfers to/from reserve funds

The transfers were authorized by the Board of Directors through resolutions dated November 30, 2021.

\$

NOTES TO FINANCIAL STATEMENTS

December 31, 2021

12. ADDITIONAL INFORMATION ON THE STATEMENT OF CASH FLOWS

Cash flows related to operating activities include the following elements:

| | | 2021 | | 2020 | |
|---------------------------------|----------|------|----------|--------------------|--|
| Interest received Interest paid | \$ \$ | | \$ \$ | 106,088 337,573 | |

13. COMMITMENTS

The Commission has contract commitments until 2028 for the rental of premises and until 2026 for the rental of equipment. The Commission also has commitments for construction projects that should all be completed and paid in 2022. The balance of the commitments under these contracts is \$1,488,623. Minimum payments under these commitments over the next five years are as follows:

2022 - \$ 555,273

2023 - \$ 170,869

2024 - \$ 178,679

2025 - \$ 121,737

2026 - \$ 90,489

14. PENSION PLAN

During the year, the Commission contributed \$439,301 (2020 - \$428,832) to the pension plan. The Commission's contributions are equal to up to 8% of the employees' earnings.

NOTES TO FINANCIAL STATEMENTS

December 31, 2021

15. FINANCIAL INSTRUMENTS

The Commission provides credit to its clients in the normal course of its operations. It carries out, on a continuing basis, credit evaluations of its clients and reviews the credit background of new clients. The Commission is not exposed to any significant risk with respect to a single client.

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Commission is exposed to this risk on its term deposit and its long-term debt because they bear interest at fixed rates.

Management believes that the Commission is not exposed to any other significant risks arising from its financial instruments.

16. RESTRUCTURING

Dated November 9, 2020 in the Regular Council Meeting of the Dieppe Municipal Council, The City of Moncton, The City of Dieppe and The Town of Riverview resolved that Greater Moncton Pest Control Commission be dissolved as of December 31, 2020 and all the assets and liabilities be transferred to the Commission.

The Commission obtained the control of the assets and liabilities as of January 6, 2021.

The carrying value of the assets and liabilities on the date of restructuring were as follows:

| | 2021 | | 2020 |
|-----------------------------|---------|--------|------|
| Assets: | | | |
| Cash and cash equivalents | \$ 110, | | - |
| Term deposits | 29, | | - |
| Prepaid expenses | 56, | 924 | - |
| | 196, | 771 | - |
| Liability: | ŕ | | |
| Deferred revenue | 167, | 000 | - |
| Net effect of restructuring | \$ 29, | 771 \$ | - |

NOTES TO FINANCIAL STATEMENTS

December 31, 2021

17. COMPARATIVE FIGURES

Certain comparative figures have been reclassified to conform with the presentation used in the current year.

| | HEDULE A - OTHER INFORMATION r ended December 31, | | | | 2021 Actual | | 172,778 172,778 10,179,043 273,106 1,088,699 | | | |
|----|--|----|------------------|----|----------------------|----|--|--|--|--|
| _ | | | | | | | | | | |
| Α- | SOLID WASTE | | | | | | | | | |
| | REVENUE | | | | | | | | | |
| | Municipal waste | \$ | 3,542,968 | \$ | 3,542,968 | \$ | 3.576.758 | | | |
| | Municipal transport | , | 175,774 | • | 175,774 | • | | | | |
| | Municipal education | | 175,774 | | 175,774 | | 172,778 | | | |
| | Solid waste treatment | | 10,244,587 | | 10,552,281 | | 10,179,043 | | | |
| | Construction and demolition waste treatment | | 195,000 | | 292,073 | | 273,106 | | | |
| | Recycling | | 1,452,040 | | 2,347,486 | | 1,088,699 | | | |
| | Rental income | | 137,086 | | 129,408 | | 134,295 | | | |
| | Equipment rental income | | 30,000 | | 17,270 | | 18,695 | | | |
| | Third-party materials processing | | 64,007 | | 106,123 | | 164,694 | | | |
| | Grants | | 40,000 | | 306,784 | | 58,007 | | | |
| | Interest revenue | | 20,000 | | 5,893 | | 21,612 | | | |
| | Other income | | 10,000 | | 819,722 | | 38,866 | | | |
| | Gain on disposal of tangible capital assets | | - | | 77,800 | | 258,218 | | | |
| | | | 16,087,236 | | 18,549,356 | | 16,157,549 | | | |
| | | | | | | | | | | |
| | OPERATING EXPENSES | | | | | | | | | |
| | Advertising | | 8,000 | | 3,398 | | 4,184 | | | |
| | Bad debts | | 2,400 | | - | | 1,135 | | | |
| | Bank charges and collection fees | | 28,400 | | 31,993 | | 31,931 | | | |
| | Computer maintenance | | 120,000 | | 106,648 | | 103,754 | | | |
| | Education events | | 145,250 | | 52,552 | | 47,407 | | | |
| | Electricity | | 445,647 | | 397,243 | | 386,911 | | | |
| | Equipment rental and leasing | | 8,080 | | 39,613 | | 13,621 | | | |
| | Equipment washing | | 3,060 | | 1,018 | | 1,482 | | | |
| | Fuel | | 506,070 | | 531,670 | | 374,753 | | | |
| | Insurance | | 184,794 | | 199,462 | | 158,959 | | | |
| | Legal fees | | 10,100 | | 21,444 | | 9,420 | | | |
| | Maintenance | | 800,622 | | 1,333,646 | | 1,095,636 | | | |
| | Meals and entertainment | | 10,605 | | 16,498 | | 9,059 | | | |
| | Meetings Memberships and subscriptions | | 4,040 | | 1,415 | | 1,623 | | | |
| | Memberships and subscriptions | | 5,555 | | 4,298 | | 7,833 | | | |
| | Miscellaneous Monitoring | | 2,020 | | - 92 <i>4 4 7</i> | | 15,283 | | | |
| | Monitoring Office supplies | | 93,430 25,000 | | 83,447 48,905 | | 81,855 38,657 | | | |
| | Postage and courier (recovery) | | 4,040 | | 46,905 (510) | | 38,657 2,737 | | | |
| | Professional services | | 92,320 | | 306,924 | | 82,626 | | | |
| | Property taxes | | 273,517 | | 229,360 | | 212,732 | | | |
| | 1 Toporty taxoo | _ | 210,011 | | 223,300 | | 212,102 | | | |
| | Carry forward | \$ | 2,772,950 | \$ | 3,409,024 | \$ | 2,681,598 | | | |

Excess of revenue over expenses

| SCHEDULE A - OTHER INFORMATION Year ended December 31, | | 2021 Budget (note 3) | 2021 Actual | 2020 Actual |
|---|----|--|--|---|
| A - SOLID WASTE (continued) | | | | |
| OPERATING EXPENSES (continued) Carried forward | \$ | 2,772,950 | \$ 3,409,024 | \$ 2,681,598 |
| Purchases of fiber (recovery) Repair and maintenance - roads Special projects Supplies Telephone Training and development Translation Transport subsidy Vehicle registration Waste disposal costs Waste without charge Wages and benefits Contracted staffing Interest on long-term debt Discount on debentures Amortization of tangible capital assets | | 108,499 - 326,385 58,222 41,029 6,305 133,856 1,211 226,000 808 8,413,073 239,910 432,432 60,000 3,004,925 | (105,023) 102,105 245,955 339,072 53,809 22,227 - 133,856 953 342,630 600 7,247,541 651,970 281,651 8,109 3,856,267 | 53,587 110,072 18,475 390,673 56,056 28,028 - 132,892 1,034 350,565 557 6,729,916 868,289 279,065 24,643 3,439,563 |
| Change in landfill post-closure liability (note 9) | _ | 15,825,605 | 229,743 16,820,489 | 223,051 15,388,064 |

\$

261,631 \$

1,728,867 \$

769,485

| SCHEDULE B - OTHER INFORMATION Year ended December 31, | 2021 Budget (note 3) | 2021 Actual | 2020 Actual |
|---|---------------------------------|-----------------------|---------------------------|
| B - LOCAL PLANNING | | | |
| REVENUE | | | |
| Local planning municipal contributions Other income | \$ 2,271,520 \$ 32 | 5 2,271,520 55,701 | \$ 2,271,553 20,241 |
| | 2,271,552 | 2,327,221 | 2,291,794 |
| OPERATING EXPENSES | | | |
| Advertising | 3,821 | - | 2,761 |
| Computer maintenance | 67,000 | 87,193 | 95,028 |
| GIS Planet fees | 2,000 | 3,010 | 1,863 |
| Insurance | 13,242 | 15,690 | 11,560 |
| Leasing | 14,216 | 10,541 | 16,864 |
| Legal fees | 6,000 | 1,106 | 2,527 |
| Memberships and subscriptions | 12,500 | 6,900 | 7,237 |
| Miscellaneous | 1,000 | - | 626 |
| Office supplies | 30,000 | 26,788 | 17,499 |
| Per diems | 13,950 | 10,400 | 9,150 |
| Postage and courier (recovery) | 1,200 | 2,251 | (791) |
| Professional services | - | 10,423 | 4,224 |
| Rent | 160,000 | 149,029 | 131,770 |
| Special projects | 16,056 | 5,475 | - |
| Telephone | 33,000 | 37,096 | 30,246 |
| Training | 53,000 | 8,290 | 18,597 |
| Translation and meeting expenses | 21,500 | 16,282 | 15,976 |
| Travel | 39,500 | 34,904 | 32,790 |
| Wages and benefits | 1,819,429 | 1,729,919 | 1,521,366 |
| | 2,307,414 | 2,155,297 | 1,919,293 |
| Excess of revenue over expenses (excess of | | | |
| expenses over revenue) | \$ (35,862) \$ | 171,924 | \$ 372,501 |

| HEDULE C - OTHER INFORMATION ar ended December 31, | 2021 Budget (note 3) | 2021 Actual | 2020 Actual |
|---|------------------------------|--|---|
| REGIONAL PLANNING | | | |
| REVENUE Regional planning municipal contributions Grants Donation Other income | \$ 138,310 16,544 - | \$ 138,309 224,294 10,000 23,705 | \$ 138,309 41,360 - 134,413 |
| | 154,854 | 396,308 | 314,082 |
| OPERATING EXPENSES Climate change and public transportation projects Miscellaneous | 2,000 32,441 | - 4,516 | 10,298 |
| Recreation asset mapping and connectivity - Wages and benefits Trail development Wages and benefits | 84,730 - 41,906 | 94,893 207,750 45,433 | 73,102 - 194,075 |
| | 161,077 | 352,592 | 277,475 |
| Excess of revenue over expenses (excess of expenses over revenue) | \$ (6,223) | \$ 43,716 | \$ 36,607 |

| SCHEDULE D - OTHER INFORMATION | | | |
|--------------------------------|----------|--------|--------|
| Year ended December 31, | 2021 | 2021 | 2020 |
| | Budget | Actual | Actual |
| | (note 3) | | |

D - ADMINISTRATION

| REVENUE Other income | \$ - \$ | 64,668 \$ | - |
|----------------------------------|--------------------|--------------|-----------|
| OPERATING EXPENSES | | | |
| Advertising | 1,000 | - | 14,008 |
| Computer maintenance | 46,000 | 49,833 | 44,337 |
| Insurance | 4,414 | 5,229 | 3,618 |
| Legal fees | 1,000 | - | - |
| Office supplies | 12,500 | 12,500 | 12,580 |
| Per diems | 62,000 | 43,946 | 41,099 |
| Professional services | 28,000 | 25,178 | 27,354 |
| Rent | 39,000 | 39,000 | 25,088 |
| Special projects | - | 55,317 | - |
| Telephone | 6,715 | 6,639 | 6,590 |
| Training and memberships | 19,820 | 4,781 | 4,632 |
| Translation and meeting expenses | 20,000 | 11,069 | 16,071 |
| Travel | 16,000 | 1,978 | 2,120 |
| Wages and benefits | 616,870 | 595,628 | 590,280 |
| | 873,319 | 851,098 | 787,777 |
| Excess of expenses over revenue | \$ (873,319) \$ | (786,430) \$ | (787,777) |

| HEDULE E - OTHER INFORMATION ar ended December 31, | 2021 Budget (note 3) | | 2021 Actual | | 2020 Actual | |
|---|----------------------------|----|----------------|----|----------------|--|
| - ELECTRICITY | | | | | | |
| REVENUE Sale of electricity | \$ 863,410 | \$ | 812,865 | \$ | 860,862 | |
| OPERATING EXPENSES | | | | | | |
| Electricity | 11,000 | | 7,299 | | 11,32 | |
| Insurance | 31,295 | | 35,084 | | 25,66 | |
| Maintenance | 150,000 | | 191,404 | | 260,39 | |
| Monitoring | 10,000 | | - | | 2,58 | |
| Professional services | - | | 12,113 | | 15,05 | |
| Supplies | 35,000 | | - | | 22 | |
| Training | 4,000 | | - | | | |
| Wages and benefits | 34,946 | | 25,094 | | 28,86 | |
| Interest on long-term debt | 55,400 | | 55,811 | | 60,12 | |
| Amortization of tangible capital assets | 400,731 | | 514,264 | | 536,66 | |
| | 732,372 | | 841,069 | | 940,91 | |
| Excess of revenue over expenses (excess of expenses over revenue) | \$ 131,038 | \$ | (28,204) | \$ | (80,04 | |

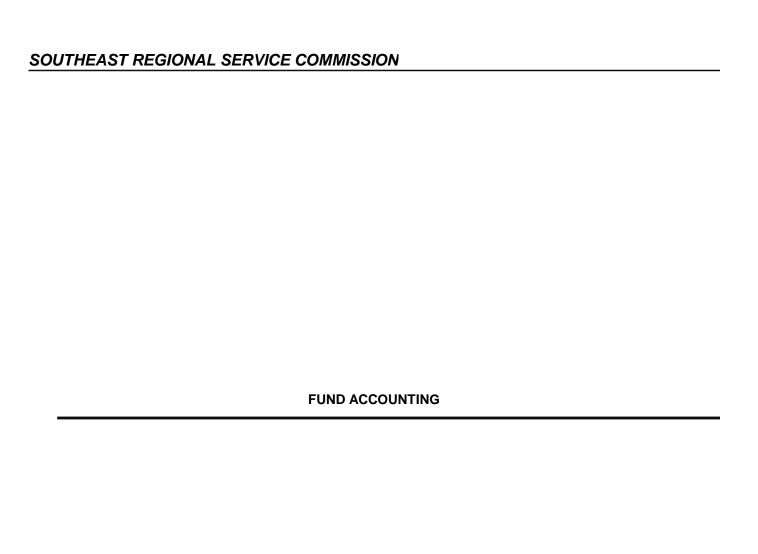
| SCHEDULE F - OTHER INFORMATION Year ended December 31, | 2021 Budget (note 3) | | 2021 Actual | | 2020 Actual | | |
|--|----------------------------|--------|----------------|--|----------------|----|---|
| F - DANGEROUS AND UNSIGHTLY PREMISES | | | | | | | |
| REVENUE Municipal contributions | \$ | 80,000 | \$ | | - | \$ | - |
| OPERATING EXPENSES Professional services | | 80,000 | | | - | | _ |
| Excess of revenue over expenses | \$ | - | \$ | | - | \$ | - |

| | HEDULE G - OTHER INFORMATION or ended December 31, | 2021 Budget (note 3) | | 2021 Actual | | 2020 Actual |
|-----|--|----------------------------|------|----------------|---|----------------|
| G - | REGIONAL DESTINATION MARKETING ORGANIZATION | N | | | | |
| | REVENUE Municipal contributions (refund) | 3 | - \$ | | - | \$ (21,115) |
| | OPERATING EXPENSES | | - | | - | - |
| | Excess of expenses over revenue | 3 | - \$ | | - | \$ (21,115) |

| SCHEDULE H - OTHER INFORMATION Year ended December 31, 2021 Budget (note 3) | | Budget | 2021 Actual | 2020 Actual | | |
|---|-----------------------|--------|----------------|----------------|----|---|
| H - EMERGENCY I | MEASURES ORGANIZATION | | | | | |
| REVENUE Municipal con | tributions (refund) | \$ | 28,441 | \$ (28,441) | \$ | |
| OPERATING E Professional s | | | 28,441 | - | | _ |
| Excess of expe | nses over revenue | \$ | - | \$ (28,441) | \$ | - |

| | HEDULE I - OTHER INFORMATION ar ended December 31, | 2021 Budget (note 3) | | | 2021 Actual | 2020 Actual |
|----|--|----------------------------|--------|-----------|----------------|----------------|
| 1- | WA TRANSPO REVENUE | | | | | |
| | Municipal contributions OPERATING EXPENSES Professional services | \$ | 50,000 | \$ | 50,000 | \$ 50,000 |
| | Excess of revenue over expenses | \$ | - | \$ | - | \$ - |

| HEDULE J - OTHER INFORMATION r ended December 31, | | 2021 Budget (note 3) | | 2021 Actual | 020 ctual |
|--|----|----------------------------|----------|----------------|--------------|
| MOSQUITO CONTROL SERVICES | | | | | |
| REVENUE | | | | | |
| Municipal contributions | \$ | | - \$ | 589,754 | \$ |
| Interest revenue | | , | - | 509 | |
| Capital asset contribution | | | - | 106,000 | |
| | | | - | 696,263 | |
| OPERATING EXPENSES | | | | | |
| Supplies | | | - | 137,521 | |
| Professional services | | , | - | 27,244 | |
| Wages and benefits | | | - | 201,237 | |
| Equipment leasing | | | - | 18,761 | |
| Insurance | | | - | 2,000 | |
| Electricity | | | - | 1,725 | |
| Rent | | | - | 50,121 | |
| Repairs and maintenance | | | - | 8,591 | |
| Telephone | | | - | 2,727 | |
| Vehicle expenses | | | - | 746 | |
| Computer maintenance | | | - | 11,536 | |
| Legal fees | | | - | 3,186 | |
| Fuel | | | - | 5,500 | |
| Training & Development | | | - | 2,846 | |
| | | | - | 473,741 | |
| Excess of revenue over expenses before net-effect of | | | | | |
| restructuring | | | - | 222,522 | |
| Net-effect of the restructuring (note 16) | | | <u>-</u> | 29,771 | |
| Excess of revenue over expenses | \$ | | - \$ | 252,293 | \$ |



| SCHEDULE K - OTHER INFORMATION Year ended December 31, | 2021 Budget (note 3) | | 2021 Actual | | 2020 Actual |
|--|----------------------------|---|---|----|--|
| K - SOLID WASTE FUND | | | | | |
| REVENUE | | | | | |
| Municipal waste Municipal transport Municipal education Solid waste treatment Construction and demolition waste treatment Recycling Rental income Equipment rental income Third-party materials processing Grants Interest revenue Other income Second previous year's surplus | \$ | 3,542,968 175,774 175,774 10,244,587 195,000 1,452,040 137,086 30,000 64,007 40,000 20,000 10,000 308,297 | \$ 3,542,968 175,774 175,774 10,552,281 292,073 2,347,486 129,408 17,270 106,123 306,784 5,893 819,722 308,297 | \$ | 3,576,758 172,778 172,778 10,179,043 273,106 1,088,699 134,295 18,695 164,694 58,007 21,612 38,866 766,291 |
| | | 16,395,533 | 18,779,853 | | 16,665,622 |
| OPERATING EXPENSES | | | | | |
| Advertising Bad debts Bank charges and collection fees Computer maintenance Education events | | 8,000 2,400 28,400 120,000 145,250 | 3,398 - 31,993 106,648 52,552 | | 4,184 1,135 31,931 103,754 47,407 |
| Electricity Equipment rental and leasing Equipment washing Fuel Insurance | | 445,647 8,080 3,060 506,070 184,794 | 397,243 39,613 1,018 531,670 199,462 | | 386,911 13,621 1,482 374,753 158,959 |
| Legal fees Maintenance Meals and entertainment Meetings | | 10,100 800,622 10,605 4,040 | 21,444 1,333,646 16,498 1,415 | | 9,420 1,095,636 9,059 1,623 |
| Memberships and subscriptions Miscellaneous Monitoring Office supplies | | 5,555 2,020 93,430 25,000 | 4,298 - 83,447 48,905 | | 7,833 15,283 81,855 38,657 |
| Carry forward | \$ | 2,403,073 | \$ 2,873,250 | \$ | 2,383,503 |

| HEDULE K - OTHER INFORMATION ar ended December 31, | 2021 Budget (note 3) | 2021 Actual | 2020 Actual | |
|--|----------------------------|-----------------|-----------------|--|
| SOLID WASTE FUND (continued) | | | | |
| OPERATING EXPENSES (continued) | | | | |
| Carried forward | \$ 2,403,073 | \$ 2,873,250 | \$ 2,383,503 | |
| Postage and courier (recovery) | 4,040 | (510) | 2,737 | |
| Professional services | 92,320 | 306,924 | 82,626 | |
| Property taxes | 273,517 | 229,360 | 212,732 | |
| Purchases of fiber (recovery) | - | (105,023) | 53,587 | |
| Repairs and maintenance - roads | 108,499 | 102,105 | 110,072 | |
| Special projects | - | 245,955 | 18,47 | |
| Supplies | 326,385 | 339,072 | 390,67 | |
| Telephone | 58,222 | 53,809 | 56,05 | |
| Training and development | 41,029 | 22,227 | 28,02 | |
| Translation | 6,305 | - | | |
| Transport subsidy | 133,856 | 133,856 | 132,89 | |
| Vehicle registration | 1,211 | 953 | 1,03 | |
| Waste disposal costs | 226,000 | 342,630 | 350,56 | |
| Waste without charge | 808 | 600 | 55 | |
| Wages and benefits | 8,413,073 | 7,247,541 | 6,729,91 | |
| Contracted staffing | 239,910 | 651,970 | 868,28 | |
| Interest on long-term debt | 432,432 | 281,651 | 279,06 | |
| Discount on debentures | 60,000 | 8,109 | 24,64 | |
| Long-term debt repayment | 1,596,614 | 1,651,200 | 1,396,60 | |
| Allocation of corporate services | 724,854 | 680,319 | 653,85 | |
| Capital expenditures contributed by operating fund | 968,387 | 968,387 | 1,395,61 | |
| Transfer to capital reserve | - | 750,000 | 836,56 | |
| Transfer to operating reserve | - | 300,000 | | |
| Transfer to post-closure reserve | 56,498 | 56,498 | 170,00 | |
| Transfer from electricity operating fund | - | - | (50,00 | |
| Transfer to electricity operating fund | 228,500 | 228,500 | | |
| | 16,395,533 | 17,369,383 | 16,128,08 | |
| | | | | |

| SHEDULE L - OTHER INFORMATION ar ended December 31, | | 2021 Budget (note 3) | | 2021 Actual | | 2020 Actual |
|---|----|----------------------------|----|----------------|----|----------------|
| LOCAL PLANNING FUND | | | | | | |
| REVENUE | | | | | | |
| Local planning municipal contributions | \$ | 2,271,520 | \$ | 2,271,520 | \$ | 2,271,553 |
| Other income | • | 32 | • | 55,701 | * | 20,241 |
| Second previous year's surplus | | 123,194 | | 123,194 | | 18,775 |
| | | 2,394,746 | | 2,450,415 | | 2,310,569 |
| OPERATING EXPENSES | | | | | | |
| Advertising | | 3,821 | | _ | | 2,761 |
| Computer maintenance | | 67,000 | | 87,193 | | 95,028 |
| GIS Planet fees | | 2,000 | | 3,010 | | 1,863 |
| Insurance | | 13,242 | | 15,690 | | 11,560 |
| Leasing | | 14,216 | | 10,541 | | 16,864 |
| Legal fees | | 6,000 | | 1,106 | | 2,527 |
| Memberships and subscriptions | | 12,500 | | 6,900 | | 7,237 |
| Miscellaneous | | 1,000 | | - | | 626 |
| Office supplies | | 30,000 | | 26,788 | | 17,499 |
| Per diems | | 13,950 | | 10,400 | | 9,150 |
| Postage and courier (recovery) | | 1,200 | | 2,251 | | (791 |
| Professional services | | - | | 10,423 | | 4,224 |
| Rent | | 160,000 | | 149,029 | | 131,770 |
| Special projects | | 16,056 | | 5,475 | | - |
| Telephone | | 33,000 | | 37,096 | | 30,246 |
| Training | | 53,000 | | 8,290 | | 18,597 |
| Translation and meeting expenses | | 21,500 | | 16,282 | | 15,976 |
| Travel | | 39,500 | | 34,904 | | 32,790 |
| Wages and benefits | | 1,819,429 | | 1,729,919 | | 1,521,366 |
| Allocation of corporate services | | 87,332 | | 81,966 | | 78,778 |
| Transfer to operating reserve Transfer to capital reserve | | - | | 20,500 | | 40,000 |
| | | 2,394,746 | | 2,257,763 | | 2,038,071 |
| Excess of revenue over expenses | \$ | | \$ | 192,652 | \$ | 272,498 |

| CHEDULE M - OTHER INFORMATION ear ended December 31, | | 2021 Budget (note 3) | | 2021 Actual | 2020 Actual | |
|---|----|----------------------------|----|---------------------------------------|----------------|---------------------------------------|
| - REGIONAL PLANNING FUND | | | | | | |
| REVENUE | | | | | | |
| Regional planning municipal contributions Grants Donation | \$ | 138,310 16,544 | \$ | 138,309 224,294 10,000 | \$ | 138,309 41,360 |
| Other income | | 32,423 | | 23,705 32,423 | | 134,413 43,216 |
| Second previous year's surplus | _ | | | · · · · · · · · · · · · · · · · · · · | | · · · · · · · · · · · · · · · · · · · |
| | | 187,277 | | 428,731 | | 357,298 |
| OPERATING EXPENSES | | | | | | |
| Climate change and public transportation projects | | 2,000 | | - | | 10,298 |
| Miscellaneous Recreation asset mapping and connectivity - Wages | | 32,441 | | 4,516 | | - |
| and benefits | | 84,730 | | 94,893 | | 73,102 |
| Wages and benefits | | 41,906 | | 45,433 | | 194,075 |
| Trail development | | - | | 207,750 | | - |
| Allocation of corporate services Transfer to emergency mesures organization | | 26,200 | | 24,590 | | 23,633 |
| operating fund | | - | | 28,441 | | - |
| | | 187,277 | | 405,623 | | 301,108 |
| Excess of revenue over expenses | \$ | - | \$ | 23,108 | \$ | 56,190 |

| HEDULE N - OTHER INFORMATION ar ended December 31, | 2021 Budget (note 3) | | 2021 Actual | | 2020 Actual | |
|--|----------------------------|----|-------------------|----|----------------|--|
| CORPORATE OPERATING FUND | | | | | | |
| REVENUE Contributions from other funds Other income | \$ 873,319 - | \$ | 819,662 64,668 | \$ | 787,777 | |
| | 873,319 | | 884,330 | | 787,77 | |
| OPERATING EXPENSES | | | | | | |
| Advertising | 1,000 | | - | | 14,00 | |
| Computer maintenance | 46,000 | | 49,833 | | 44,33 | |
| Insurance | 4,414 | | 5,229 | | 3,61 | |
| Legal fees | 1,000 | | - | | | |
| Office supplies | 12,500 | | 12,500 | | 12,58 | |
| Per diems | 62,000 | | 43,946 | | 41,09 | |
| Professional services | 28,000 | | 25,178 | | 27,35 | |
| Rent | 39,000 | | 39,000 | | 25,08 | |
| Special projects | - | | 55,317 | | | |
| Telephone | 6,715 | | 6,639 | | 6,59 | |
| Training and memberships | 19,820 | | 4,781 | | 4,63 | |
| Translation and meeting expenses | 20,000 | | 11,069 | | 16,07 | |
| Travel | 16,000 | | 1,978 | | 2,12 | |
| Wages and benefits | 616,870 | | 595,628 | | 590,28 | |
| Transfer to capital operating fund | - | | 33,232 | | | |
| | 873,319 | | 884,330 | | 787,77 | |
| Excess of revenue over expenses | \$ _ | \$ | _ | \$ | | |

| SHEDULE O - OTHER INFORMATION ar ended December 31, | 2021 Budget (note 3) | | 2021 Actual | | 2020 Actual | |
|--|----------------------------|--------------|----------------|----|-----------------|--|
| - ELECTRICITY OPERATING FUND | | | | | | |
| REVENUE | | | | | | |
| Sale of electricity | \$ | 863,410 | \$ 812,865 | \$ | 860,862 | |
| Second previous year's surplus | · | - | · - | | 15,706 | |
| Contributions from other funds | | 228,500 | 228,500 | | | |
| | | 1,091,910 | 1,041,365 | | 876,568 | |
| OPERATING EXPENSES | | | | | | |
| Electricity | | 11,000 | 7,299 | | 11,32 | |
| Insurance | | 31,295 | 35,084 | | 25,668 | |
| Maintenance | | 150,000 | 191,404 | | 260,39 | |
| Monitoring | | 10,000 | - | | 2,58 | |
| Professional services | | - | 12,113 | | 15,05 | |
| Supplies | | 35,000 | - | | 22 | |
| Training | | 4,000 | - | | | |
| Wages and benefits | | 34,946 | 25,094 | | 28,86 | |
| Interest on long-term debt | | 55,400 | 55,811 | | 60,12 | |
| Allocation of corporate services | | 34,933 | 32,787 | | 31,51 | |
| Second previous year's deficit | | 359,536 | 359,536 | | | |
| Long-term debt repayment Transfer to solid waste operating fund | | 365,800 - | 365,800 - | | 361,40 50,00 | |
| | | 1,091,910 | 1,084,928 | | 847,15 | |
| Excess of revenue over expenses (excess of expenses over revenue) | \$ | - | \$ (43,563) | \$ | 29,410 | |

| SCHEDULE P - OTHER INFORMATION Year ended December 31, | | 2021 Budget (note 3) | | | 2020 Actual | | | |
|--|----|----------------------------|----|--|----------------|----|---|--|
| P - DANGEROUS AND UNSIGHTLY PREMISES FUND | | | | | | | | |
| REVENUE Municipal contributions | \$ | 80,000 | \$ | | - | \$ | - | |
| OPERATING EXPENSES Professional services | | 80,000 | | | - | | - | |
| Excess of revenue over expenses | \$ | - | \$ | | - | \$ | - | |

| SCHEDULE Q - OTHER INFORMATION Year ended December 31, | Bu | 021 dget te 3) | 2021 Actual | 2020 Actual |
|---|---------------|----------------------|----------------|--------------------------|
| Q - REGIONAL DESTINATION MARKETING ORG | ANIZATION FUN | D | | |
| REVENUE Municipal contributions (refund) Second previous year's surplus | \$ | - \$ | - | \$ (21,115) 10,992 |
| | | - | - | (10,123) |
| OPERATING EXPENSES Transfer from operating reserve | | - | - | (5,123) |
| | | - | - | (5,123) |
| Excess of expenses over revenue | \$ | - \$ | - | \$ (5,000) |

| | SCHEDULE R - OTHER INFORMATION 'ear ended December 31, | | 2021 Budget (note 3) | | 2021 Actual | 2020 Actual | |
|----|--|----|----------------------------|----|----------------|----------------|--------|
| R- | EMERGENCY MEASURES ORGANIZATION FUND | | | | | | |
| | REVENUE Municipal contributions (refund) | \$ | 28,441 | \$ | (28,441) | \$ | |
| | OPERATING EXPENSES Professional services Transfer from regional planning | | 28,441 - | | - (28,441) | | - - |
| | | | 28,441 | | (28,441) | | |
| | Excess of revenue over expenses | \$ | - | \$ | - | \$ | - |

| SCHEDULE S - OTHER INFORMATION Year ended December 31, | 2021 Budget (note 3) | | | 2020 Actual | | |
|--|----------------------------|----|--------|----------------|--------|--|
| S - WA TRANSPO FUND | | | | | | |
| REVENUE Municipal contributions | \$ 50,000 | \$ | 50,000 | \$ | 50,000 | |
| OPERATING EXPENSES Professional services | 50,000 | | 50,000 | | 50,000 | |
| Excess of revenue over expenses | \$ - | \$ | - | \$ | - | |

| CHEDULE T - OTHER INFORMATION ar ended December 31, | 2021 Budget (note 3) | 2021 Actual | 2020 Actual | |
|--|----------------------------|--|----------------|---|
| MOSQUITO CONTROL SERVICES | | | | |
| REVENUE Municipal contribution Net effect of the restructuring (note 16) Interest revenue | \$ - - - | \$ 589,754 29,771 509 | \$ | |
| | - | 620,034 | | |
| OPERATING EXPENSES Supplies Professional services Wages and benefits Equipment leasing Insurance Electricity | - - - - | 137,521 27,244 201,237 18,761 2,000 1,725 | | |
| Rent Repairs and maintenance Telephone Vehicle expenses Computer maintenance | - - - - | 50,121 8,591 2,727 746 11,536 | | |
| Legal fees Fuel Training & Development Transfer to capital reserve fund | - - - - | 3,186 5,500 2,846 95,000 | | |
| Excess of revenue over expenses | \$ <u> </u> | \$ 51,293 | \$ | _ |